

In Fiscal Year 2006/2007 the City hired a consultant to conduct a comprehensive fee study. Based on the information provided by the fee study, staff worked with a City Council subcommittee to develop a cost recovery policy and five-year implementation schedule for each affected division.

On June 23, 2008, the City Council approved a cost recovery policy and implementation schedule for fees and charges, which is provided in the table below for City Council's reference. As illustrated in the table, the current overall cost recovery for each fee area is at the cost recovery goal.

<b>Department/Division</b>	<b>Current Cost Recovery</b>	<b>FY 2013-14 Proposed Cost Recovery</b>	<b>Cost Recovery Goal per Policy</b>
Building & Safety	95%	95%	95%
Engineering: Preferential Parking	32%	32%	32%
Engineering: Other Fees	85%	85%	85%
Planning	85%	85%	85%
PR&CS: Recreation	49%	50%	50%
Fire	75%	75%	75%
Police	90%	90%	90%