## Sustainable Management Services, LLC 2019 Pro Forma

Culver City Farmers' Market

|                                   | ``       | Sulver Oity | an     |          | i i     |          |           |             |
|-----------------------------------|----------|-------------|--------|----------|---------|----------|-----------|-------------|
| * Indicates change<br>EXPENSES:   | START-UP |             | Weekly |          | Monthly |          | Yearly    |             |
| Permits/Leases                    | _        |             |        |          |         |          |           |             |
| County Agriculture Permit         | \$       | 3,280.00    |        |          |         |          | \$        | 3,280.00    |
| Health Department -               | \$       | 323.00      |        |          |         |          |           | 323.00 *    |
| Special Events Permit -           | \$       | 358.00      |        |          |         |          | \$<br>\$  | 358.00 *    |
| L.A. Street Svcs/Closure          | \$       | 1,427.00    |        |          |         |          | \$        | 1,427.00 *  |
| Restroom Facility Lease           | \$       | 50.00       | \$     | 50.00    | \$      | 217.00   | \$        | 2,600.00 *  |
| ý                                 |          |             |        |          |         |          |           | ,           |
| Insurance                         | \$       | 1,200.00    |        |          |         |          | \$        | 1,200.00 *  |
|                                   |          |             |        |          |         |          |           |             |
| Farmers Market Labor              | •        |             | •      |          | •       |          | •         |             |
| Manager - Ms. Ojeda (9/hrs)       | \$       | 450.00      | \$     | 450.00   | \$      | 1,950.00 | \$        | 23,400.00 * |
| Assistant Manager (8/hrs)         | \$       | 160.00      | \$     | 160.00   | \$      | 693.00   | \$        | 8,320.00 *  |
| Setup/Breakdown Staff             | \$       | 100.00      | \$     | 100.00   | \$      | 433.00   | \$        | 5,200.00    |
| Admin/Marketing Costs             |          |             |        |          |         |          |           |             |
| Office/Administration -           | \$       | 125.00      | \$     | 125.00   | \$      | 542.00   | \$        | 6,500.00 *  |
| Farmers Mkt. Admin/Mgmt.          | \$       | 200.00      | \$     | 200.00   | \$      | 800.00   | \$        | 10,400.00   |
| Social Media Stradegist -         | \$       | 250.00      | \$     | 250.00   | \$      | 1,000.00 | \$        | 12,000.00 * |
| Sales Auditor \$50 x 20 times/yr. |          |             |        |          | \$      | 83.00    | \$        | 1,000.00    |
| Promotion Expense                 |          |             |        |          |         |          |           |             |
| WIX.COM Domain/Hosting:           | \$       | 276.95      |        |          |         |          | ¢         | 276.95 *    |
| Cooking Demo \$120x6/month        | φ        | 270.95      |        |          |         |          | \$<br>¢   | 720.00 *    |
| Musician \$50 2x12/months         |          |             |        |          |         |          | \$<br>\$  | 1,200.00    |
| Facebook/Square "Boosting"        |          |             |        |          | \$      | 45.00    | φ<br>\$   | 540.00 *    |
| racebook equare boosting          |          |             |        |          | Ψ       | +0.00    | Ψ         | 0-10.00     |
| Printing/Production               |          |             |        |          |         |          |           |             |
| Market Event Flyers               |          |             |        |          |         |          | \$        | 375.00      |
| Loadsheets - qty 5000             |          |             |        |          |         |          | <u>\$</u> | 650.00      |
| TOTAL EXPENSE:                    |          | \$8,945.95  | \$     | 1,335.00 | \$      | 5,838.00 | \$        | 80,769.95   |
|                                   |          |             |        |          |         |          |           |             |

Sustainable Management Services, LLC: Percentage Profit Share - 20%

## **Reccomendation:**

Space fees for Culver City Farmers' Market farmers have remained at a rate of 7% throughout its 24/yrs of operation, while the current indusrty rate is 8%. SMS reccomends adjusting farmers space fees to 8%.