



**SPRING
2018**

Culver
CITY

**TRAFFIC
DEMAND
FORECAST
MODEL**

REQUEST FOR PROPOSALS
RFP#: 1830

contents

**PLEASE DON'T MAKE
CHANGES TO GRAY
HIGHLIGHTED TEXT!!!**

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remain as is.

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Traffic Demand Forecast Model (TDFM) and SB 743 Implementation Services RFP #1830

I. Request Summary

The City of Culver City (City) invites a qualified transportation firm to respond to this RFP for the creation of a Traffic Demand Forecast Model (TDFM) and Senate Bill (SB) 743 implementation services. The City is seeking preparation of a Culver City-specific model to be used citywide to analyze the impact of citywide plans, land use changes, and development projects on the City's transportation system, and develop a multimodal transportation strategy for the City. The TDFM will enable the City and outside consultants to assess the individual and cumulative traffic impacts of development projects in the City.

The City desires a model that has the capacity to analyze how development projects impact vehicle miles traveled (VMT) and greenhouse gas (GHG) emissions, in accordance with the new CEQA criteria required by SB 743. The City anticipates preparation of the model to take one year or less once an agreement with the selected firm is executed. The first model runs will be for analysis of impacts associated with the City's General Plan Update (GPU) project. Thereafter, services for SB 743 implementation would be provided on an as-needed basis under a separate contract. It is assumed at this time that the selected firm will continue to assist the City after the model launch with long-term operation and management of the model. This role could potentially decrease over time should the City at any point decide to train City staff to assist with managing the model. The City has not yet identified a budget for this project.

II. Introduction

A. Community profile

The small-town values that characterize Culver City seem at odds with its emergence as a modern media and tech destination. Over the years, the City has partnered with the private sector to initiate new development and spur private reinvestment. These efforts have produced new opportunities to live, work and play in Culver City; giving rise to significant [economic growth and structural change](#).ⁱ Some key Culver City features include:

- City Council/City Manager form of government
- Council Members elected at-large
- 5 square miles of approximate land area
- 40,000 approximate residential population
- 60,000 approximate daytime population
- \$231 million in 2017-18 fiscal year budget
- \$118 million in 2017-18 General Fund
- Southern California Community Hospital, Culver City Unified School District, City of Culver City, Sony Studios, and Culver Studios five largest employers
- Culver CityBus operates bus service throughout the Westside and provides service to multiple Metro rail stations.

Resource List

- [Access Culver City](#)
- [Adopted Budget FY17/18](#)
- [Existing General Plan Elements](#)
- [Municipal Code](#)
- [City Maps](#)
- [Creative Economy Report](#)
- [5-Year Strategic Plan](#)
- [Bike & Ped Action Plan](#)
- [Design Guidelines](#)
- [Economic Development Implementation Plan](#)
- [FD Activity & Performance](#)
- [Community Risk Assessment & Standards of Cover](#)
- [Fire Department Strategic Plan](#)
- [Hazard Mitigation Plan](#)
- [Legislative & Policy Platform](#)
- [Parks & Rec Master Plan](#)
- [Police Department Strategic Plan](#)
- [Sustainable Design Assessment Team Report](#)
- [TOD Visioning Study](#)
- [Traffic Study Criteria](#)
- [Urban Forest Master Plan](#)

By clicking on the Resource List you can access important documents that can inform your submittal. These resources represent years of collaboration with the community and can also be accessed at the end of this document.ⁱⁱ

B. Background

Pursuant to SB 743, the City is moving toward Vehicle Miles Traveled (VMT) per capita and VMT per employee traffic forecast modeling as the new metrics in transportation analysis to identify and mitigate impacts. The Culver City 5-Year Strategic Plan, adopted in 2016, requires circulation improvements and reducing traffic congestion (Goal Three, Objective 1a). The objective is to work toward no overall growth in average daily traffic (ADT) volume citywide (zero ADT growth) while enhancing traffic safety.

By summer 2018, the Public Works Department's work plan calls for a plan to be developed for the City to be in SB 743 compliance. The work includes reviewing the City's Traffic Study Guidelines, establishing new transportation review procedures, and adopting new VMT-based traffic impact thresholds to replace the existing LOS impact threshold. The work plan calls for this work to be coordinated with the City's GPU effort. The City's revised traffic study guidelines may continue to include analyses of LOS for informational purposes.

C. General RFP submittal information

The City's designated staff will evaluate proposals received. During the review process, the City reserves the right, where it may serve the City's best interest, to request additional information or clarification from those that submit proposals, or allow clarifications, corrections of errors, or omissions. Any and all changes in the RFP will be made by written addendum, which shall be issued by the City to all prospective proposers who have registered for the RFP via the City's website.

The City reserves the right to retain all proposals submitted. Submission of a proposal indicates the Proposer's acceptance of the conditions contained in this RFP, unless clearly and specifically noted in the proposal submitted and confirmed in the contract between the City and the Proposer selected.

The preparation of the proposal will be at the total expense of the Proposer. There is no expressed or implied obligation for the City to reimburse responding Proposers for any expense incurred in the preparation of proposals in response to this RFP. All proposals submitted to the City shall become properties of the City and will not be returned. If any information in your proposal is confidential and/or proprietary, please further submit a separate, redacted copy for servicing public records requests.

The proposer may submit an alternative proposal (or proposals) that it believes will also meet the City's project objectives but in a different way. In this case, the proposer must provide an analysis of the advantages and disadvantages of each of the alternatives, and discuss under what circumstances the City would prefer one alternative to the other(s). If an alternative proposal is submitted, the maximum length of the proposal may be expanded proportionately by the number of alternatives submitted.

The City reserves the right to reject any or all proposals, in whole or part, to waive any informality in any proposal, and to accept the proposal which, in its discretion, is in the best interest of the City. Any proposer may withdraw his proposal, without obligation, at any time prior to the scheduled closing time for receipt of proposals. A withdrawal will not be effective unless the City receives notification by email to ashley.hefner@culvercity.org. Proposals may later be referred to the City Council for appropriate action.

All proposals are due no later than Thursday, TBD, 2018 at 3:00 p.m. Late submissions will not be accepted.

All proposals are due not later than 3:00 p.m. on Thursday, TBD, 2018, at which time they will be opened at the City Clerk's Desk on the First Floor of City Hall. Late submissions will not be accepted. To be considered, proposers must send one (1) color original, one (1) USB flash drive with a searchable PDF copy of the proposal in

its entirety and three (3) hard copies of their proposal in a sealed envelope with the name of the company submitting the proposal and the title of “RFP #1830 – TDFM Services” to: [City of Culver City, City Clerk, 9770 Culver Blvd., Culver City, CA 90232.](#)

For a complete list of the City’s RFP submittal terms and conditions, legal statements, and insurance requirements, please refer to the exhibits attached hereto.

D. RFP questions

Questions regarding this RFP should be directed by e-mail to [Ashley Hefner, AICP, Advance Planning Manager](#), at ashley.hefner@culvercity.org by Thursday, **TBD**, 2018 by 3 p.m. All firms registered for the RFP will receive responses to all questions and any addenda that may be released, via e-mail, by Thursday, **TBD**, 2018 by 3 p.m.

E. Schedule

The City’s implementation schedule is as follows:

Issue RFP:	Thursday, TBD , 2018
Deadline for questions:	Thursday, TBD , 2018, 3 p.m.
Response to questions:	Thursday, TBD , 2018, 3 p.m.
Proposals due:	Thursday, TBD , 2018, 3 p.m.
Selection:	TBD , 2018
Notice to proceed:	TBD , 2018

III. Scope of Services

A. Project management and coordination

Manage project and coordination activities, including administrative tasks. Regular communication with key City staff will be required.

B. Project initiation

Establish project management and communication protocols and gather available data, maps, and documents, including:

- Base models for TDFM
 - SCAG 2016 Regional Transportation Plan (RTP)/Sustainable Communities Strategy (SCS)
 - City of Los Angeles Travel Demand
- Land use/socioeconomic data for Culver City traffic analysis zones (TAZs) for current and future conditions

C. Build TDFM

The majority of the project in the first year will be the construction of the model, including the following:

- Development, calibration/validation
 - Coordinate needs and requirements of TDFM
 - Develop specifications for the TDFM as well as the data processing and output module
 - Identify potential performance measures for CEQA compliance, starting with GPU analysis
 - Identify and detail input data needs; e.g., parking must be included in the database
- Assign trips to travel mode: transit, bicycle, pedestrian, and automobile
- Develop, update, and finalize city TAZ system and highway and transit system networks

- Define analysis years for development of input data above [e.g., existing (2017-18), future year (2030/2035) and future year (2040)]
- Ensure consistency with the 2016 SCAG RTP/SCS model
- Prepare comparisons to SCAG 2016 RTP/SCS data
- Develop a data validation program for various performance measures using:
 - Geospatial/big data
 - Potential other big data providers
 - Regional Integration of Intelligent Transportation Systems (RIITS)-Automated Traffic Surveillance and Control (ATSAC), Automated Traffic Control System (ATCS) or similar system
 - Overall traffic count program
 - Transit data such as Automatic Vehicle Locator (AVL) data, Automatic Passenger Counter (APC) data, and TAP data.
- Complete model calibration and validation for base year
 - ADT volumes for all streets, except local residential streets, shown on Culver City's Circulation Classification System, including: neighborhood feeders, collectors, secondary and primary arteries, and freeways
 - Routes/travel times/speeds along primary and secondary arterial routes within Culver City.
 - Transit ridership for the overall transit system and individual routes
- Model output data processing for annual average daily traffic (AADT)
 - Citywide and individual street traffic
 - Potential additional performance metrics to satisfy SB 743, AB 32 (GHG initiative), and CEQA requirements and evaluation
- Work with City Transportation Department staff and future TDM consultant to establish model methodology(ies) for testing various transit/micro-transit, active transportation, travel demand management (TDM)/transportation systems management (TSM) improvements
- Transportation safety initiatives
 - Work closely with the Culver City Police Department and the Statewide Integrated Traffic Records System (SWITRS) database on accidents
 - Identify high injury network elements
 - Identify strategies and priorities for improvements and time-series evaluation of these improvements
- Tools for development of AADT, VMT, and other measures using TDFM
 - Identify measures
 - Arrive at final performance metrics for incorporation into CEQA evaluation
- Develop new trip generation rates for the following residential and business districts in the City. Proposals should specify the cost to conduct trip generation studies per district. Districts may be added or eliminated by City staff, based on the recommendation of the selected consultant.

Business Districts:

- Arts District/East Washington
- Corporate Pointe/Fox Hills
- Downtown/Hayden Tract
- Jefferson Corridor
- TOD District/HUB
- Sepulveda
- West Washington

Residential Neighborhoods:

- Lucerne/Higuera
- McManus
- Sunkist Park
- Blair Hills
- Downtown
- Fox Hills
- Jefferson

- The TDFM must be:
 - able to identify City-related traffic and pass-through traffic; i.e., traffic not having an origin or destination in Culver City;
 - able to identify the travel patterns (origin-destinations, routes used, different time periods, etc.) and mode share for both City related traffic and pass-through traffic; and

- structured so that it can be assessed by outside consultants for their preparation of traffic studies for development projects in Culver City and other City projects/studies.

D. Technical support for GPU mobility element

Provide technical support for preparation of a mobility element. The selected firm will be required to work with the GPU consultant and City staff to ensure that components of the element related to the TDFM are technically accurate, including:

- Roadway system
- Transit system, including, but not limited to, micro-transit.
- TDM/TSM program elements
- Bicycle network and pedestrian circulation system master plans

E. Prepare traffic study guidelines

In consultation with City staff, prepare new citywide draft traffic study guidelines, based on the requirements for SB 743. This should include an evaluation of the City's current Traffic Study Guidelines to determine if there are any components that should be carried over.

F. Hearings, meetings, and events

Proposals should reflect sequencing and time required to prepare for and attend at a minimum:

- 1 internal kick-off meeting with City staff
- 12 internal meetings with City staff (monthly), can be mix of in-person and conference as warranted
- 4 community meetings/events
- 2 Planning Commission meetings
- 1 Planning Commission hearings
- 4 City Council meetings
- 2 City Council hearings
- GPU transportation TAC meeting (as needed)

The proposal should clearly outline how charges for additional meetings will be invoiced.

G. Assist TDM consultant on evaluation of recommended future TDM strategies

Lead by the Transportation Department in a separate effort, the City will hire a TDM consultant to update City's TDM Ordinance and propose TDM strategies/program. The TDFM consultant is to develop the TDFM so that it will be able to measure the effectiveness of TDM strategies/program and assist City's TDM consultant on the analysis and evaluation of recommended future TDM strategies/programs.

H. Estimate for ongoing TDFM operations and management

Provide an estimate for ongoing services to operate and maintain the TDFM, with regular assessment and modifications as needed, including: training of select City staff who may assist in long-term management, conducting project-level model runs and preparing analysis as needed, and staying abreast of best practices and data and updating the model accordingly. Ongoing services will be contracted separately upon completion of this project.

IV. Proposal Outline to be Submitted

The proposal shall be organized and submitted with the following:

A. Cover page

B. Table of contents

C. Executive summary

Provide a brief summary describing the proposer's ability to perform the work requested, a history of the proposer's background and experience providing services, the qualifications of the proposer's personnel to be assigned to this project, and any other information called for by this RFP which the proposer deems relevant, including restating any exceptions to this request for proposals. This summary should be brief and concise, and should apprise the reader of the basic services offered, experience, and qualifications of the proposer and staff.

D. Questionnaire/Response to Scope of Services

Proposer shall provide responses and information to fully satisfy each item in the Questionnaire. Each question item (as listed below in Section V. Questionnaire) should be presented before the proposer's response. Where proposers have already provided requested information as part of a qualified response to the city's Request for Qualifications for General Plan Update Services, proposers may (but are not required to) refer to previously submitted materials in its responses. Such references must be identified clearly, including by page number(s).

E. Attachments

Any attachments submitted with proposals should be attached here.

V. Questionnaire

A. Proposer and general information

- Provide the proposer's name and address.
- Provide a letter of transmittal, signed by an individual authorized to bind the respondent, stating that the respondent has read and will comply with all terms and conditions of the RFP.
- Provide general information about the primary contact who will be able to answer questions about the proposal; include a name, title, telephone number and email address.

B. Firm qualifications and experience

- Describe firm history and organizational structure. Include the size of the firm, location of offices, years in business, organizational chart, name(s) of owner(s) and principal parties, and number and position titles of staff.
- What is the primary business of the parent company and/or affiliates?
- Which office(s) of the organization will have primary responsibility for managing this account? List the members of your firm who will be responsible for providing the services and for ongoing support.
- What is the firm's experience conducting the services requested? Describe comparable projects performed by your firm in the last five years, including the number of projects, scope of service, and status of projects.
- Comment on other areas that may make the firm different from its competitors.

C. Team member qualifications and experience

- Describe the qualifications of Principal-In-Charge, Project Manager, and staff proposed for the assignment, position(s) in the firm, and types and amount of equivalent experience. Be sure to include

any municipal agencies they have worked with in the past three years and their level of involvement. A description of how overall supervision will be provided should be included.

- Identify and provide the resume(s) of the Principal-In-Charge, Project Manager, and personnel who will be assigned to this project.

D. Questions/Response to Scope of Services

- Each proposer shall include a detailed scope of work and understanding of the process to undertake such projects and complete it in compliance with all applicable rules, regulations, standards and requirements. The scope of work shall indicate the tasks/actions the firm(s) expect the City to take.
- Describe the methods by which the proposer will fulfill the services requested in the scope of work and subsequent sections.
- Provide a statement of the service(s) that differentiate the proposal from other respondents.

E. Proposed fees/budget

Each proposer shall submit a single copy of a fee proposal in a separately marked, sealed envelope. The fee proposal shall indicate the expected total fee for the work described in the services proposal. The total fee shall be itemized by task, including firm(s) staff time and hourly rates, and other direct costs such as printing and travel. The fee proposal shall be signed by an individual authorized to bind the firm(s).

- Provide fees for the proposed services. Fee quotes should be detailed by service.
- Outline billing and payment expectations, including timing and method of payment.
- Describe any remaining fees not previously detailed in the above.

F. References

List the name, address and telephone number of references from at least three recent similar projects. Include a brief description of the work provided for each reference. California municipal or county projects are preferred. You may offer more than three recent similar projects if desired. The references should include the start date of the project and the date of completion for each project.

G. Implementation schedule

Include a detailed implementation schedule with an estimated project start date of TBD 2018. The schedule should note key project milestones, critical path items that are dependent on the City taking action, and timelines for deliverables. Identify any assumptions used in developing the schedule.

H. Certificate(s) of insurance

The City will require the successful proposer to provide Certificates of Insurance evidencing required coverage types and the minimum limits. See the attached City Draft Standard Agreement for more information on the City's insurance requirements.

I. Business tax certificate

The proposing organization does not require a Culver City business tax certificate to respond to this RFP. However, the successful proposer will be required to acquire a Culver City business tax certificate during the contracting process and to maintain an active certificate throughout the contract period.

J. Standard city professional services agreement

The City will require the successful Proposer to execute a professional services agreement with the City. Please review the attached draft agreement and identify any questions or areas of concern in your response to the City. Any/all requests for changes to the agreement must be included with the responsive proposal.

VI. Evaluation of Proposals

Proposals will be evaluated by City staff to assess the proposer's ability to provide services that meet the requirements of the project as described in this document. The City may request that any proposer(s) make a presentation and meet for interviews. The adequacy, depth, and clarity of each proposal will influence, to a considerable degree, its evaluation. Proposals will be evaluated based on the following criteria:

Criteria	Points
Project understanding	25
Scope of work	25
Firm qualifications and experience	15
Team member qualifications and experience	15
References and satisfaction of previous clients	10
Schedule	10
Total	100

During the review process, the City reserves the right to:

- request additional information or clarification from proposers, or allow clarifications, corrections of errors, or correction of omissions;
- make such investigations as it deems necessary to determine the ability of the proposer to provide services meeting a satisfactory level of performance in accordance with the City's requirements;
- reject any or all proposals, in whole or part;
- waive any informality in any proposal;
- accept the proposal which it deems best suited to serve the City's interest;
- accept or reject any changes in key staffing, including changes to the originally listed Project Manager. To make this determination, additional interviews, reference checks, and qualifications may be required and assessed.

Other assumptions of the project include:

- Pertinent existing documents, maps, data, and other resources held by the City will be made available to the selected firm upon Notice to Proceed, including applicable information on stop level ridership and information on some routes obtained by Metro.
- All cost proposals should include a 10% contingency.

Supplemental Terms and Conditions and Legal Statements

Supplemental Terms and Conditions

- I. Submission of a proposal shall be deemed a binding offer to enter into a contract with the City. Any proposed modifications to the agreement shall be signed by the successful Proposer and returned, together with the certificate of insurance required pursuant to said Section of the Agreement within ten (10) days after the Notice of Award.
- II. All Proposers shall be presumed to understand all of the terms, conditions and requirements of the agreement as stated in the specifications and to be thoroughly familiar with the project.
- III. The selected Proposer shall be required to obtain all applicable Culver City permits and business licenses. The Business Licensing Division may be reached at (310) 253-5888. The cost of these items shall be included in the total proposal price.
- IV. Any proposal may be withdrawn prior to the RFP opening time provided that the request is in writing and signed by the authorized representative. The withdrawal of a proposal shall not prejudice the right of the Proposer to file a new proposal to the time and date set for the opening of proposals. No proposal received after the time fixed for the RFP opening will be considered.
- V. Subsequent to the RFP opening, a Proposer shall be relieved of a proposal due to mistakes only if the Proposer can establish to the satisfaction of the City that all of the following circumstances exist:
 - a. A mistake was made;
 - b. The Proposer gave the City written notice within five (5) days after the opening of the proposals of the mistake; specifying in the notice, in detail, how the mistake occurred;
 - c. The mistake made the proposal materially different than the Proposer intended it to be;
 - d. The mistake was made filling out the proposal and not due to error in judgment or to carelessness in reviewing the scope of service or specifications as stated in the RFP.
- VI. The City reserves the right to seek supplemental information from any proposer at any time between the dates of proposal submission and the RFP award. Such information will be limited to clarification or amplification of questions asked in the original proposal. Any proposer may be subject to personal interview and inspection of their business premises prior to award.
- VII. The City reserves the right to reject any or all proposals and to waive informalities and minor irregularities in proposals received and to accept any portion of proposal or all items of proposal if deemed in the best interest of the City. In addition, the City reserves the right to do any, or all, of the following:
 - a. Reject any or all proposals or make no award;
 - b. Issue subsequent RFP;
 - c. Cancel the RFP;
 - d. Remedy technical errors in the request for proposals;
 - e. Modify any requirements contained within the RFP and request revised submittals from Proposers determined to be within the competitive range;
 - f. Award a contract to one or more Proposers;
 - g. Accept the written proposal as an offer, without negotiation and issue a notice to proceed, if applicable.
- VIII. The City reserves the right to contract with any of the organizations responding to this RFP based solely upon its judgment of the qualifications and capabilities of that organization.
- IX. All materials submitted regarding this RFP become the property of the City. Responses may be reviewed by any person at RFP opening time and thereafter. The City has the right to use any or all collection ideas

presented in reply to this request, subject to the limitations outlined in Proprietary Information below. Disqualification of a proposer does not eliminate this right.

- a. *Proprietary Information* – Any restrictions on the use of data contained within a proposal must be clearly stated in the proposal itself. Proprietary information submitted in response to this RFP will be handled in accordance with applicable City Procurement Regulations and the California Public Records Act.

- X. The City is not liable for any cost incurred by proposer prior to issuance of an agreement, contract, or purchase order.

Legal Statements

All proposers must meet the following contractual and legal requirements in order to enter into a contractual agreement with the City:

I. PROHIBITED INTERESTS

- a. Contractor warrants that it has not employed or retained any company or person, other than a bonafide employee working solely for Contractor, to solicit or secure this contract and that it has not paid or agreed to pay any company or person, other than a bonafide employee working solely for Contractor, any fee, percentage, brokerage fee, gifts or any other consideration, contingent upon or resulting from the award or making of this contract. For violation of this warranty, the City shall have the right to annul this contract without liability;
- b. Contractor agrees that, for the term of this Contract no member, officer, or employee of the City, or of a local public body during his/her employment for one (1) year thereafter, shall have any interest, direct or indirect, in this contract, or to any benefit arising thereof ;
- c. The employment by Contractor of personnel on the City's payroll will not be permitted in the execution of this contract, even though such employment may be outside of the employee's regular working hours or on Saturdays, holidays, or vacation time; further, the employment by the Contractor of personnel who have been on the City's payroll within one (1) year prior to the date of contract award, where such employment is caused by and/or dependent upon Contractor securing this or related contract with the City, is also prohibited.

II. ANTI-LOBBYING PROVISION

- a. During the period between proposal submission date and the contract award, proposers, including their agents and representatives, shall not directly discuss or promote their proposal with any member of the City of Culver City City Council or City staff except in the course of City-Sponsored inquiries, briefings, interviews, or presentations, unless requested by the City;
- b. This provision is not meant to preclude offerors from discussing other matters with City Council members or City staff. This policy is intended to create a level playing field for all potential offerors, assure that contract decisions are made in public, and to protect the integrity of the RFP / Bid Evaluation process. Violation of this provision may result in rejection of the offeror's proposal.

- III. PROTECTION OF RESIDENT WORKERS: Protection of Resident Workers: The City of Culver City actively supports the Immigration and Nationality Act (INA) which includes provisions addressing employment eligibility, employment verification, and nondiscrimination. Under the INA, employers may hire only persons who may legally work in the United States (i.e., citizens and nationals of the U.S.) and aliens authorized to work in the U.S. The employer must verify the identity and employment eligibility of anyone to be hired, which includes completing the Employment Eligibility Verification Form (I-9). The Contractor shall establish appropriate procedures and controls so no services or products under the Contract Documents will be performed or manufactured by any worker who is not legally eligible to perform such services or employment.

City of Culver City Travel Demand Forecast Model Request for Proposals Hyperlinks

ⁱ Current economic development projects webpage: <http://www.culvercity.org/work/building-culver-city/city-projects/current-economic-development-projects>

ⁱⁱ Resource List hyperlinks:

- a. Access Culver City: <https://user.govoutreach.com/culvercity/support.php?cmd=shell>
- b. Adopted Budget FY17/18: <http://www.culvercity.org/home/showdocument?id=9813>
- c. Existing General Plan Elements: <http://www.culvercity.org/work/building-culver-city/culver-city-general-plan>
- d. Municipal Code: [http://library.amlegal.com/nxt/gateway.dll/California/culver/themunicipalcodeofthecityofculvercitycal?f=templates\\$fn=default.htm\\$3.0\\$vid=amlegal:culvercity_ca](http://library.amlegal.com/nxt/gateway.dll/California/culver/themunicipalcodeofthecityofculvercitycal?f=templates$fn=default.htm$3.0$vid=amlegal:culvercity_ca)
- e. City Maps: <http://www.culvercity.org/live/community-neighborhood/city-maps-gis-program>
- f. Creative Economy Report: <http://www.culvercity.org/enjoy/things-to-do/arts-culture/creative-economy-report>
- g. 5-Year Strategic Plan: <http://culvercity.org/home/showdocument?id=7176>
- h. Bike & Ped Action Plan: <http://www.culvercity.org/city-hall/city-maps-gis-program/bicycle-pedestrian-action-plan>
- i. Design Guidelines: <http://www.culvercity.org/city-hall/city-government/city-departments/community-development/planning/-folder-122>
- j. Economic Development Implementation Plan: <http://www.culvercity.org/home/showdocument?id=1668>
- k. FD Activity & Performance: <http://www.culvercity.org/home/showdocument?id=7516>
- l. Community Risk Assessment & Standards of Cover: <http://www.culvercity.org/home/showdocument?id=492>
- m. Fire Department Strategic Plan: <http://www.culvercity.org/home/showdocument?id=490>
- n. Hazard Mitigation Plan: <http://www.culvercity.org/home/showdocument?id=3186>
- o. Legislative & Policy Platform: <http://www.culvercity.org/home/showdocument?id=7240>
- p. Parks & Rec Master Plan: <http://www.culvercity.org/home/showdocument?id=3336>
- q. Police Department Strategic Plan: <http://www.culvercitypd.org/documents/STRATEGICPLAN.pdf>
- r. Sustainable Design Assessment Team Report: https://www.brikbaze.org/sites/default/files/sdat_aia078090_culvercity_2007.pdf
- s. TOD Visioning Study: <https://culvertodvision.org/>
- t. Traffic Study Criteria: <https://www.dropbox.com/s/hb610elbacwn1mi/Traffic%20Study%20Criteria.pdf?dl=0>
- u. Urban Forest Master Plan: http://web.culvercity.org/files/Culver_City_Urban_Forest_Master_Plan.pdf