

Case Study Summary Matrix												
City	Structure	Chapter	Content <i>(Optional in itals)</i>	Year	Stand-alone	Form	Strong Graphics	Steering Committee/GPAC	# of Members	Start date	# of Meetings	Notes
Santa Monica	Thematic	Housing	Housing	2013	Yes	PDF	No	Interdepartmental Housing Element Steering Committee	7	Not available	Regularly	<u>Committee Composition:</u> City Planning; Housing (2); Human Services (2); Attorney's Office; Rent Control Board <u>Committee Role:</u> Review element drafts and keep City's relevant Boards and Commissions informed about the planning process and key policy issues.
		Land Use and Circulation	Land Use	2010			Yes	No dedicated committee, but Planning Commission closely involved throughout process				LUCE combined-focus on sustainability, placemaking, emphasis on public realm; it isn't just LU and Circulation, it addresses economics, sustainability, housing, design.
			Circulation									
			Housing									
			<i>Sustainability</i>									
			<i>Economics</i>									
		Historic Preservation	<i>Historic Preservation</i>	2002			No					
		Open Space	Open Space	1997								
		Safety	Safety	1995								
		Noise	Noise	1992								
	Conservation	Conservation	1975									
Beverly Hills	Element-based	Land Use	Land Use	2010	No	PDF	No	General Plan Steering Committee	14	Not available	Not available	<u>Plan Notes:</u> Has separate citywide sustainability plan. Mobility element includes content on intelligent transportation. General Plan update started with Plan Day - all day event that engaged community in defining issues and visions for the future. Committee <u>Committee Composition:</u> Committee members were often prior City Council members, and/or served on Topic Committees. Committee <u>Committee Roles:</u> Seven Topic Committees (15-20 members each), which identified issues and opportunities pertinent to each topic and developed preliminary policy directions for preparation of full Plan preparation. Met "numerous times" and developed Final Report to present to Commission and Council. Each committee conducted its own workshops and events. Topics committees were not necessary aligned with Plan elements, but rather covered topics of community concern.
		Historic Preservation	Historic Preservation									
		Economic	<i>Economic Sustainability</i>									
		Open Space	Open Space									
		Circulation	Circulation									
		Noise	Noise									
		Safety	Safety									
		Public Services	<i>Public Services</i>									
		Housing	Housing									
West Hollywood	Element-based	Governance	<i>Governance</i>	2011	No	PDF	No	General Plan Advisory Committee	43	18 mos after start of outreach	9 times/ 7 months	<u>Plan Notes:</u> "Mobility" covers Circulation element, except infrastructure requirement, which is covered in Infrastructure section (which also covers natural resources component of conservation element). Published with companion Climate Action Plan (2011). Engagement process began with community fair. <u>Committee Composition:</u> Broad cross-section of community, including representatives from each City Board and Commission. <u>Committee Role:</u> Review work in progress and give feedback regarding proposed strategies, goals, and policies. Particularly focused on urban form and land use.
		Land Use and Urban Form	Land Use									
		Historic Preservation	<i>Historic Preservation</i>									
		Economic Development	<i>Economic Development + Business Retention</i>									
		Mobility	Circulation									
		Human Services	<i>Human Services</i>									
		Parks and Recreation	<i>Parks and Recreation</i>									

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West Hollywood cont.		Infrastructure, Resources and Conservation	Circulation <i>Conservation</i> <i>Open Space</i>									
		Safety and Noise	Safety Noise									
		Housing	Housing									
<b>Cincinnati</b>  <i>Plan Cincinnati</i>	Thematic	Compete	<i>Economic Development + Business Retention</i>	2012	No	PDF	Yes	Steering Committee	40	Start of public outreach	25 times/ 3 years	<u>Plan Notes:</u> Thematic structure reflects initiatives that emerged through community engagement process. <u>Committee Composition:</u> Appointed by Mayor; represent local community orgs, businesses, non-profits, and institutions. <u>Committee Role:</u> To provide oversight and give direction to the Plan. 12 working groups were based on 12 elements and preliminary goals; working groups were tasked with modifying goals and developing action plans to meet goals.
			<i>Arts and Culture</i>									
			<i>Fiscal Impact</i>									
			<i>Institutions</i>									
		Connect	<i>Economic Development + Business Retention</i>									
			Land Use									
			Circulation									
			<i>Utilities + Infrastructure</i>									
		Live	<i>Arts + Culture</i>									
			Housing + <i>Neighborhood Development</i>									
			Land Use									
			Urban Design									
		Sustain	<i>Environment + Open Space</i>									
			<i>Historic Conservation</i>									
			<i>Fiscal Impact</i>									
			Land Use									
		Collaborate	<i>Institutions</i>									
			<i>Utilities + Infrastructure</i>									
			<i>Intergovernmental Cooperation</i>									
<b>Manhattan Beach</b>  <i>Manhattan Beach General Plan</i>	Element-based	Land Use	Land Use	2003	No	PDF	No	General Plan Advisory Committee	Not available	Not available	8 times/ 1 year	<u>Committee Composition:</u> Represents various City commissions and committees, school board, community groups, and community at large. <u>Committee Role:</u> Advisory to City Council and Planning Commission. Formulated long-range vision; assisted in formulating goals and policies; suggested land use and development capacity. Received comments from public. Also formed Neighborhood Traffic Committee.
		Infrastructure	Circulation									
		Housing	Housing									
		Community resources	Conservation									
			Open Space									
		Community safety	Safety									
		Noise	Noise									
<b>Boston (2016 draft)</b>  <i>Imagine Boston 2030</i>	Element-based	Housing	Housing	2016	No	PDF + Web-based	Yes		Not available	Not available	Not available	<u>Plan Notes:</u> Website contains full content of draft plan. Very process driven, with continual engagement as goals and initiatives were being formulated. <u>Committee Composition:</u> Internal steering committee made up of City leadership. No additional information provided in Plan.
		Health	<i>Health and wellness</i>									
		Education	<i>Education</i>									
		Economy	<i>Economy</i>									
		Energy and Open Space	<i>Energy and Environment</i>									
		Open Space	Open Space									
		Transportation	Circulation									
		Technology	<i>Technology</i>									
		Arts and Culture	<i>Arts and Culture</i>									

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Nashville <i>Nashville Next</i>	Element-based	Land Use, Transportation + Infrastructure	Land Use	2015	No	PDF	No	Steering Committee	SC: 25	Not available	Not available	<u>Plan Notes:</u> Required annual reporting on plan implementation progress. Published with a transect-based Community Character manual (which includes community plans) and extensive companion transportation plan (which is also transect-based. Scope includes surrounding Davidson County. Engagement included a targeted youth engagement component, a dedicated YouTube channel, and a speaker series. <u>Community Engagement Committee:</u> Engagement advisors and "guardians" to process. Provided regular updates to Steering Committee. <u>Resource Teams:</u> Assisted Planning staff by developing policy options for public consideration. One team for each element, composed of topical experts.					
			Circulation						Community Engagement Committee				CEC: 34				
		Arts, Culture + Creativity	<i>Arts, Culture + Creativity</i>										RT: 20-30				
		Economic + Workforce Development	<i>Economic + Workforce Development</i>														
		Education + Youth	<i>Education + Youth</i>														
		Health, Livability + the Built Environment	<i>Health, Livability + the Built Environment</i>														
		Housing	Housing														
		Natural Resources & Hazard Adaptation	Conservation, Open Space, Safety														
Amsterdam <i>Structural Vision 2040</i>	Thematic	Urban planning	<i>Development and transformation</i>	2011	No	Web	Yes	Not available	Not available	Not available	Not available	<u>Plan Notes:</u> Lives on the Amsterdam city planning department website as a set of goals, initiatives, and related projects. Informative and accessible, and looks nothing like a typical planning document. Publishes companion magazine on planning issues in Amsterdam.					
													<i>Urban design</i>				
													<i>Amenities</i>				
													Open space				
		Mobility	Circulation														
		Sustainability	<i>Climate and energy</i>														
			<i>Economy</i>														
			<i>Electric cars</i>														
		Economy	<i>Key sectors</i>														
		Water management	<i>Economy</i>														
		Smart city	<i>Information technology</i>														
			<i>Urban innovations</i>														
		Process innovation	<i>Metropolitan governance</i>														
			<i>Public participation</i>														
			<i>Stakeholder involvement</i>														
			<i>Open data</i>														
			<i>Social media</i>														
Burbank <i>Burbank 2035</i>	Element-based	Housing	Housing	2014	Yes	PDF	No	Not available	Not available	Not available	Not available	No reference in Plan document to committee participation.					
		Air Quality and Climate Change	<i>Air quality</i>	2013	No												
			<i>Climate change</i>														
		Land Use	Land use	2013	No												
		Mobility	Circulation	2013	No												
		Noise	Noise	2013	No												
		Open Space and Conservation	Open Space	2013	No												
			Conservation														
Safety	Safety	2013	No														

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Los Angeles	Element-based	Plan for a Healthy Los Angeles	<i>Health and wellness</i>	2013	Yes	PDF	No	Community Advisory Committee	CAC: 40+	Not available	Not available	Plan Notes: Land Use element is divided into 35 community plans. <u>CAC:</u> Advisory, community orgs and business groups working on issues related to community health. <u>TAC:</u> Advisory, city depts and other public entities that influence community health. <u>EP:</u> Develop initiatives for implementation strategy, visionary experts from academia, public health, and community orgs.
								Technical Advisory Committee	TAC: 31			
								Expert Panel	EP: 15			
		Air Quality	<i>Air quality</i>	1992				General Plan Advisory Board	Not available	Not available	Not available	<u>Committee Composition:</u> Formation of GPAB required under City ordinance, but Plan document gives no sense of specific role of body in creating this document. <u>Committee Role:</u> Advise Director of Planning on matters concerning formulation of GP and various elements, as well as specific plans and other planning issues.
		Conservation	Conservation	1991								
		Housing	Housing	2013				Housing Element Task Force	64	4 months in	14 times/ 5 months	<u>Committee Composition:</u> Comprised of individuals with "special and/or technical knowledge about various facets of housing issues, including the business community, financial institutions, affordable and market-rate housing developers, special needs providers, legal assistance groups, tenants' rights groups, homeless service agencies, and Certified Neighborhood Councils." Chaired by former Planning Commission member and current Affordable Housing Commission member. Four subcommittees to address specific issues, with 100 additional participants. <u>Committee Role:</u> Provide information and expertise on the range of housing issues, needs, policies, and programs necessary to achieve City's RHNA goals. Submitted comprehensive recommendations regarding housing need, with suggested policies and programs. Text drafted collaboratively on Google Docs; comments collected; unanimous or nearly unanimous recommendations incorporated into Element.
		Noise	Noise	1998								
		Open Space	Open space	1973								
		Service systems	<i>Public recreation</i>	1980								
		Safety	Safety	1996								
		Mobility	Mobility	2016			Yes	Mobility Task Force	50+	Not available	Not available	<u>Committee Composition:</u> Represents organizations, including community groups, nonprofits, transit providers, civic, business, environmental transportation leaders. <u>Committee Role:</u> Assist the City in generating significant engagement and input for Plan.

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Pasadena	Element-based	Land Use	Land use	2015	Yes	PDF	No	General Plan Update Advisory Committee	22	2009	>24 regular + special mtgs	<u>Committee Composition:</u> 11 primary members; 11 alternate members. Four mayoral representatives, 2 from each of 7 council district, 2 from Pasadena Chamber of Commerce, Pasadena Unified School District. Created special topic subcommittees. Committee Role: Oversee update process and update of elements. Report on engagement process.	
		Mobility	Circulation	2015									
		Open Space and Conservation	Open space	2012									
			Conservation										
		Housing	Housing	2014							No reference in Plan document to committee participation.		
		Green Space, Recreation, and Parks	<i>Recreation</i>	2007									
			<i>Parks</i>										
		Noise	Noise	2002									
Safety	Safety	2002											
Fullerton	Thematic	Built Environment	<i>Community development and Housing</i>	2012	No	PDF	Yes	General Plan Advisory Committee	15	2007	30 times/ 5 years, including 20 meetings in first 2 years	<u>Committee Role:</u> Appointed by City Council. Discussion to inform draft vision. Reviewed draft vision. Review existing General Plan and provide City decision makers with policy recommendations that support future vision. Reviewed draft Plan and provided input on goals, policies, and actions. Approved draft Plan ahead of public review (2011).	
			<i>Historic preservation</i>										
			Circulation										
			<i>Bicycles</i>										
			<i>Growth management</i>										
			Land use										
			Noise										
			Economy										<i>Economic development</i>
		<i>Redevelopment and revitalization</i>											
		Community	Safety										
			<i>Public health</i>										
			<i>Parks and recreation</i>										
			<i>Arts and culture</i>										
			<i>Education</i>										
			<i>Community involvement</i>										
		Natural Environment	<i>Water</i>										
			<i>Air quality and climate change</i>										
			<i>Integrated waste management</i>										
			Open space and natural resources										
			<i>Natural hazards</i>										
			Conservation										
		Housing	<i>Housing</i>										2015
		Mill Valley	Element-based	Land Use	Land use	2013	No	PDF	Yes	General Plan Advisory Committee	GPAC: 9	GPAC: Intro phase	Not available
Mobility	Circulation												
Community Vitality	<i>Economic development</i>			Land Use + Mobility Working Group	LUMWG: 11								
	<i>Civic vitality</i>												
	<i>Active and social healthy living</i>												
	<i>Programs and services</i>												
	<i>Parks</i>												
	Open Space												
<i>Arts and culture</i>													

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Mill Valley cont.		Natural Environment	Conservation					Natural Environment Working Group	NEWG: 9			
		Climate Action	<i>Climate action</i>									
		Hazards and Public Safety	<i>Hazards</i> Safety					Arts Subcommittee	Arts: 8			
		Noise	Noise									
		Housing	Housing	2015	Yes		No	General Plan Advisory Committee  Land Use + Mobility Working Group	Not available	Not available	Both: 4 times/ 1 year	<u>GPAC</u> : Oversee work and progress of General Plan. Establish working groups. Review recommendations of working groups and provide additional direction to make final recommendations on goals and policy. <u>Working group</u> : Conduct hands-on in-depth evaluation of issues. Develop, refine, present detailed policy recommendations to the GPAC.