



*Construction Management Plan, Traffic
Control Plan, and Pedestrian Protection Plan*

CULVER OASIS

11111 Jefferson Blvd.

Culver City, CA 90232



Prepared by

KPRS General Contractor

May 24, 2021

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Introduction

1.0 Introduction

1.1 Purpose

The purpose of this forecasted Construction Management Plan is to forecast how KPRS's project management team will implement and perform its site management responsibilities during the course of construction of the "Culver Oasis" Project (the Project).

This plan will describe the anticipated scope and schedule for the project's construction in order to provide a guide for an efficient and coordinated construction process as well as provide information to the public about the project's objectives.

The forecasted construction management plan is subject to review by Culver City's Building Official, City Traffic Engineer, Civil Engineer and Planning Director.

1.2 Scope

This Plan provides a holistic approach that:

- anticipates how the project management team will comply with requirements relating to construction;
- defines the project objectives and targets of particular relevance to the construction phase;
- describes constraints specific to the construction phase and the project in general;
- details the proposed strategy for the construction phase in the most efficient manner to establishment resourcing, site organization and construction controls.

1.3 Program

The proposed program will require the construction of:

- Mixed-use development subterranean parking, ground level market and retail, second level office and parking, and levels 3-5 residential units
- Project consist of a total of 230 residential units with open courtyard and amenities
- The parking garage will host a total of 653 vehicle parking stalls and 66 bike parking stalls
- Project to consist of public open space totaling 30,000 square feet

1.4 Site Location

The development site (see Figure 1) is located at 11111 Jefferson Blvd. in Culver City and is bounded by Sepulveda Blvd to the west, and Machado Road to the north.

Construction Management

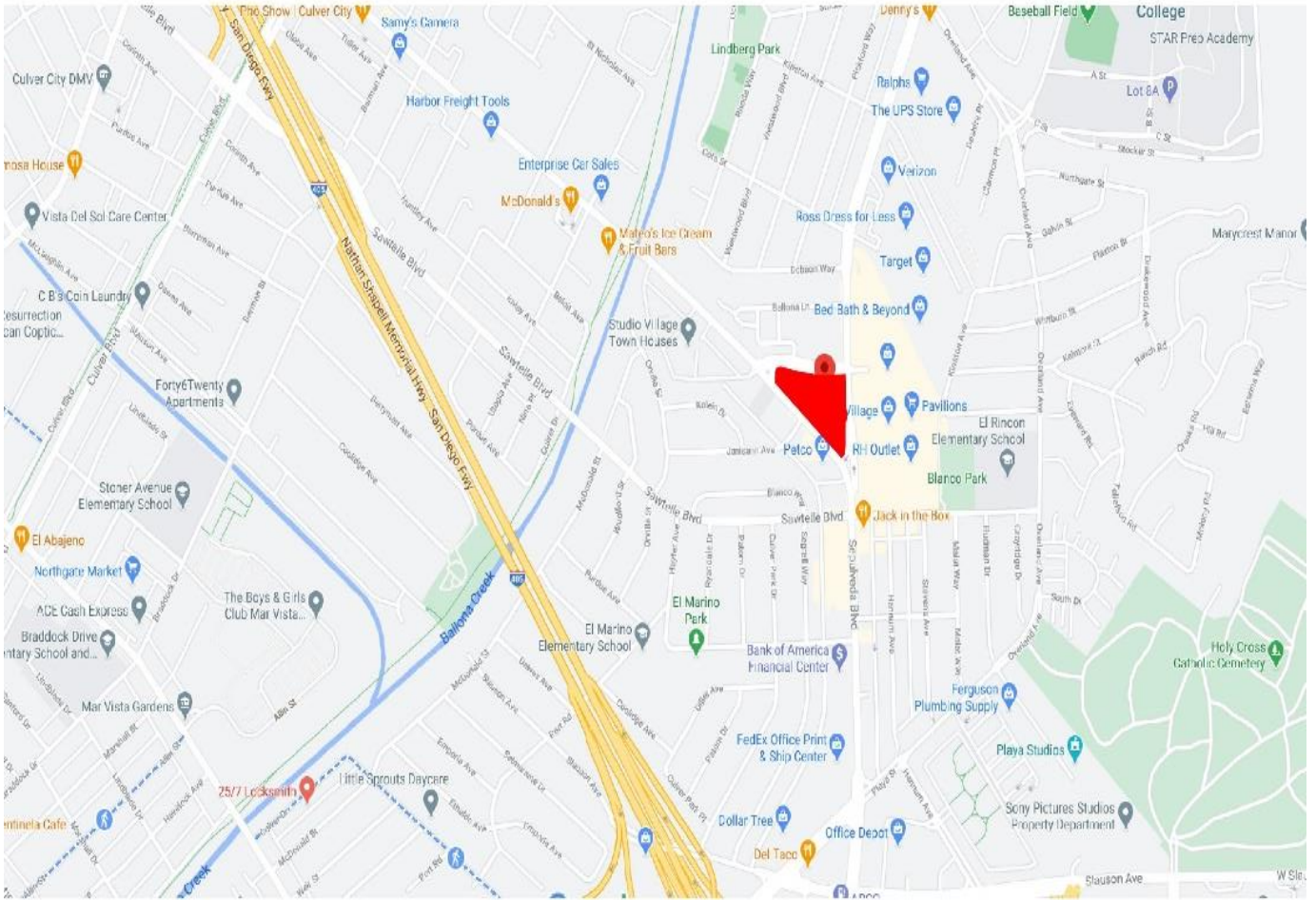


Figure 1 - Site Location

The lot area is approximately 149,553SF and is located at intersection of Jefferson Blvd. & Sepulveda Blvd..

- End of Section 1-

Construction Management

2.0 Construction Management

2.1 External Considerations

The major external constraints on the project are:

- Maintaining smooth vehicular and pedestrian traffic flow with minimal disruptions to the surrounding streets.
- Minimizing impact on neighbors and collaborating with neighboring businesses for peak conditions.
- Coordination with utility companies for street work in order to minimize impacts from construction processes on community.

Upon commencement, our project team's anticipated tasks will be:

- Begin implementation of construction activities communication plan prior to and through construction
- Locate a project office, site accommodation and facilities
- Implement an offsite parking plan for construction workers across Jefferson Blvd. at designated commercial parking lot. This will occur during the concrete structure build duration.
- Confirm the locations of existing services and obtain all necessary permits and approvals.
- Arrange for the installation of temporary services — power, water and sewer to service the project during construction.
- Strategically locate designated trash areas to be efficiently hauled by an approved hauler.

2.2 Anticipated Approvals

A series of permits will be required for project phases including demolition, excavation, subterranean and above ground construction.

We foresee that these approvals must be approved before work can begin. Some anticipated items requiring further approval include, but not be limited to:-

- EIR's MMRP and Conditions of Approval
- This Construction Management Plan which includes traffic management plans, Pedestrian Protection Plan, and Haul Route
- Demolition — Onsite and Offsite
- Shoring Plans
- Grading and Excavation Plan, including SWPPP reports and Erosion and Sediment Control Plan
- Foundation Only
- Building Plans
- Fire Sprinkler Plans
- Fire Alarm Plans

Before any lane closures and/or other temporary modifications to traffic are implemented, further approvals will be required from Culver City Public Works Traffic Management Division and/or other pertinent city departments. These items might include, but will not be limited to:

- Traffic Control Plan including, but not limited to vehicular, bicycle, and pedestrian traffic routing.
- Off-site Civil work
- After Hours Applications

2.3 Site Security

The site will be secured using appropriate 6' tall fences with privacy green screen along Jefferson Blvd., Sepulveda Blvd. and Machacho Rd., with access gates manned with qualified control officers. The site and perimeter area will be equipped with 24-hour camera video surveillance with online access by site personnel. Entry will be controlled and will be limited to approved personnel and equipment. The site will be secured after hours. All workers and visitors to the site will be required to sign in and sign out at the site office.

Construction Management

2.4 Public / Worker Safety

All site staff and subcontractors will be required to complete a site-specific orientation before beginning work on site. The orientation will cover aspects relating to health, safety, and onsite practice standards. Specific items may include, but will not be limited to site access, emergency evacuation procedures, location of first aid facilities, location of amenities, site hours, material handling, noise and dust policies and environmental management.

An onsite certified Safety Administrator will be appointed during the early stages of the project. The administrator will conduct regular inspections of the project site and will be actively involved in ensuring compliance with Cal/OSHA and/or other safety standards, reviewing Safety Management Plans, and making recommendations with regard to health and safety issues.

2.4.1 Temporary Construction Fencing

The installation of temporary fencing is anticipated as a means of ensuring the safety and wellbeing of members of the community. (Refer to Exhibits A.1 for anticipated location of fencing). Fencing during construction will consist of 6 chain link fencing with green windscreen secured to fencing. Gates will be used on all access points onto the site. Fencing installation will be subject to city approval.

2.4.2 Pedestrian Detours/Pedestrian Protection Plan

Reference Exhibit A.2 & A2.A. sidewalks adjacent to the site on Machado Rd. will be closed during construction. Pedestrians will be rerouted to opposite side of street on Machado Rd. using existing crosswalks at Sepulveda Blvd. or Jefferson Blvd. The sidewalks of Jefferson Blvd. Sepulveda Blvd. will remain open with covered pedestrian awning. However, during special events such as soldier seams, pour day, mass excavation and crane work days, it may sometimes be required to temporarily close the one or two boulevard sidewalks for pedestrian safety. Pedestrians will be rerouted to opposite side of street using the existing crosswalks. Adequate signage will be provided for re-directing pedestrians as required.

2.5 Community Notification

The construction will have several distinct phases that will require different material handling strategies to optimize scheduling and minimize impact to surrounding streets, neighbors, and other potential stakeholders.

Where an impact from material handling and/or construction planning is anticipated, stakeholders and authorities will be consulted before implementation.

To this end, the construction management team, in conjunction with the developer, will work with pertinent stakeholders to develop an email notification list as a means of notifying said parties of construction activities, major milestones and or potential construction impacts at least 2 days prior to commencing actions. A designated site team member will help manage the communication and responses to community with the developer.

2.6 General Onsite Administration and Emergency Contact Info

The Project Construction Manager will maintain an office at the project site. The project construction manager and field staff will be responsible for implementing and maintaining procedures and policies. Contractor's onsite representative and emergency contact shall be provided and posted onsite. General Contractor's current interim representative and emergency contact is Sam McInnis at KPRS – Office # 714-672-0800, email: sam.mcinnis@kprsinc.com.

Construction Management

2.6.1 Construction Hours

- **General Construction**

The project will comply with Culver City's allowable construction hours of:

- **Monday-Friday: 8:00 AM through 8:00PM**
- **Saturdays: 9:00 AM through 7:00 PM**

- **Lane Closures**

It is being proposed to close the sidewalk, parking lane, and one lane of traffic next the site on Machado Rd. for the duration of the parking structure project. The entry structures are located off Machado so it is imperative to utilize this space in order to construct the structure safely. A formal traffic control plan will be engineered and submitted for approval.

The intent is not to be an impediment with the lane closures on any of the City's main arterial streets, but to limit it to less used side street on a daily basis. In order to minimize the effect on pedestrians, Jefferson Blvd and Sepulveda Blvd sidewalk will remain open except for special occasions such as soldier beams, concrete pour days, mass excavation and tower crane work days.

Changes to the traffic control plans will be coordinated in advance with the City and adjacent neighbors.

Exhibit A.3 to A.7 outlines the proposed Site Logistics Plan that show from the start of construction to completion of construction. Exhibit A.5 summarizes the closure required for concrete pour, mass excavation and tower crane erection/dismantle. This closure will occur up to 45 non-consecutive days. In order to not impact Fire Department's path of travel, when only one lane on Machado Rd. is open, Fire Department will be notified prior to each concrete pour day. Flagmen will also be on Jefferson Blvd and Sepulveda Blvd. to assist Fire Department quickly with the current traffic during the hours of operation.

Every effort will be made to minimize the need for any additional lane closure that are not listed above. Should lane closures be required, neighbors and city officials will be notified via the email notification system set up at the commencement of construction. Such events will also be coordinated with the city and neighborhood representatives and neighboring any construction projects.

2.7 Hoisting

- During the excavation and shoring phase of the project, most of the hoisting materials will be done with mobile cranes located on the closed sidewalk and one lane of traffic within the site fencing areas. There will be occasional need for cranes to extend beyond the limits of the site fencing for hoisting in this phase in a safe manner. Such hoisting will not occur between the hours of 7am to 8am or from 4pm to 6pm on Sepulveda Blvd. and Jefferson Blvd.
- After the excavation phase, a tower crane may be placed inside the project footprint. Deliveries will be unloaded with the tower crane as much as possible. See Exhibit A.6.
- If any hoisting is required after the removal of the tower crane, mobile cranes will be located on the closed sidewalk and one lane of traffic within the site fencing area unless specifically approved under a separate permit.

Construction Management

2.8 Demolition Debris Recycling Plan

A waste company will be selected who diverts all demolition and construction debris to a facility that handles mixed materials for recycling offsite. It is the goal to exceed a total percentage of 75% (or as required by future Green Building checklists) for all materials recycled. The specific facilities where all the debris is transported will be provided when the demolition and trash hauling Subcontractors are selected prior to work being performed.

- End of Section 2 -

Construction Methodology

3.0 Construction Methodology

3.1 Demolition and Excavation (45 work days)

The site is currently a commercial property that includes a 3 one-story commercial buildings, and surface parking.

Existing utility services within the site will be located and either capped if redundant or modified if they are to be used as temporary services for construction.

Demolition is expected to take 21 work days with impact to traffic from debris hauling occurring over the course of 15 days with an estimated 4 truckloads being hauled each day.

During this phase, no public right of-way will be impacted by the project. Only demolition within the property lines will occur as shown per Exhibit A.3. The only item in the public right-of-way that will be removed during this phase are the street trees. Flagmen will be present during this operation to ensure the safety of the public.

Trucks will enter the site from Sepulveda, and move to a designated loading area where they will be loaded with material before exiting on Machado Rd. (Figure 2). Where required, curb ramps will be placed at entry/exit points to mitigate damage to curbs. Flagmen will be stationed at entry and exit points to ensure safety.



Figure 2 -Existing Structures

During excavation, a shoring system will be required to support the garage walls. Shoring will begin with placement of soldier piles along the site's perimeter. This process is estimated to take approximately 13 days. Lagging spanning between soldier piles will be placed in coordination with the excavation of the site. As the site is excavated, there will be a need to provide bracing to further support the shoring system.

The project will require the excavation of 15 FT of earth below street level with an expected time frame 30 days. Dirt hauling is anticipated to occur over 15 nonconsecutive days within the 30 day excavation period. Dirt hauling will occur Monday through Friday 9:00 AM through 4:00 PM per City Standards. Trucks will enter the site from Sepulveda and exit onto Machado (Figure 2). Where required, curb ramps will be placed at entry/exit points to mitigate damage to curbs. Flagmen will be stationed at entry and exit points to ensure safety.

Construction Methodology

3.2 Subterranean Work *(104 work days)*

In order to facilitate its future construction, we foresee the installation of a tower crane within the building core. Reference Exhibit A.6 for approximate location of tower crane.

The tower crane will be erected as soon as the area it is to be located has been excavated. The crane will assist in various tasks that would allow for material off-loading on Sepulveda Blvd. and Machado Rd. These tasks will include, but are not limited to the installation of concrete and concrete reinforcement materials where it may otherwise be uneconomical to be done by other means and the movement of material into the site for subterranean level work.

Given the size of the site and the nature of the project's program, the site will be divided into zones with concurrent activities can occur. As excavation is completed, in-ground services will be installed followed by preparation of the ground to receive the structural foundation that will be cast in concrete.

We propose for two (2) truck—mounted concrete boom pumps to be staged on Machado Rd. and one (1) on both Sepulveda Blvd. and Jefferson Blvd. on non-consecutive days for placement of the garage concrete structure, its subsequent topping slab and for upper level decks.

The upper basement levels will be cast in zones, so that multiple work fronts will be created. Different formwork systems will be considered and considered in the design of the structure to ensure the time frame can be met.

As with the mat foundation, concrete will be cast to the lower level slabs and columns using a pump in order to minimize the impact on traffic on the adjacent streets.

3.3 Concrete Construction *(274 work days)*

The concrete construction of the project will encompass one subterranean parking level, three levels of above grade parking and commercial space. The time frame required to complete the concrete portions of the project is anticipated to take approximately 378 work days total. Included within this time-frame is the assembly of shoring to support formwork; construction/assembly of the required formwork for floor slabs, columns, and walls; placement of steel reinforcement for those structural components; and the placement and finishing of concrete. Reference Exhibit A.6

Concrete placement is expected to occur over 134 nonconsecutive days within the 378 day concrete construction period. Construction material deliveries (ready mix trucks) will occur during normal working hours described in section 2.6.1 above unless specifically approved under a separate permit. Flagmen will be stationed at entry and exit points to ensure safety.

The concrete trades will be supported by, but not limited to, a tower crane for lifting of materials and equipment, a truck- mounted concrete boom pump to place concrete, and perimeter guardrail systems to provide fall protection.

3.4 Building Enclosure *(361work days)*

The glass enclosure for the office and commercial spaces will be erected as soon as practical to commence sealing floors so that finishes and fit out, can commence.

Above concrete structure will consist of three (3) levels of wood frame and structural steel. The wood framed walls are intended to be prefabricated off sight and delivered to the site where they will be loaded by the tower crane to the appropriate locations. Unloading of trucks and the truck queuing area will be per Exhibit A.7. It is anticipated that the wood framing will take approximately 90 work days.

The building envelope will consist of membrane roofing and waterproof system below stucco, veneer cladding and panel siding. There will be aluminum framed storefront at common areas and composite windows/doors at residential units. The building will also be completed with waterproof decks and various ornamental railings. Most of this work will occur simultaneously with interior finish work.

3.5 Mechanical, Electrical, Plumbing and Finishes *(271 workdays)*

Once the roof has been installed, installation of mechanical, electrical and plumbing will begin. Once the MEP installation is complete insulation and drywall will be installed, followed by gypcrete floor assembly, painting, cabinetry/carpentry, flooring and other finishes. During this phase of construction many other various scope task will be performed, such as fire sprinkler system, elevator installations, low voltage systems, trash management system and mail management system. The scheduling of the MEP and finish installations is 271 work days.

Construction Methodology

3.6 Offsite Work (551 work days)

Offsite work typically has two stages. The first stage is from start of the project in which all underground off site utility infrastructure will be performed. The second stage is offsite finishes in which is expected to begin as soon as the building envelope is installed, and exterior scaffolding is removed that is roughly 5 months prior to completion of project.

Offsite finish work will consist of, but may not be limited to, replacement of sidewalk along the street work of the project perimeter; installation/relocation of signage; placement of landscaping, trees, public open spaces and seating, bicycle parking, and the finish paving and striping.

Every effort will be made to minimize the impact on vehicle traffic flow by keeping staging activities to one lane on perimeter streets. We do foresee the need for temporary lane closures. In order to alleviate the effects on traffic, we anticipate scheduling lane closures required for certain activities to evening after the peak traffic hours. Those activities that will be performed during daytime hours will be scheduled to take place after the morning peak traffic hours.

The anticipated time frame for offsite finish improvements is 82 work days.

3.7 Construction Sequence and Planning (565 work days)

As the scope of work is further detailed in the later design phases of the project, this concept construction management plan will also require modification.

Based on the building's pre-entitlement design, the project's construction will be divided into 3 distinct phases requiring respective logic to construct the building efficiently and minimize impact on surrounding streets and neighbors. These phases are:

Phase 1. Demolition / Shoring / Excavation / Drainage with Waterproofing

Estimated Start Date: April 2022

Duration.- 45 work days

Phase 2. Foundations / Concrete Structure / Enclosure / Finishes

Estimated Start Date.- June 2022 Duration:

438 work days

Phase 3. Offsite Improvements / Landscaping

Estimated Start Date. January 2024 Duration:

82 work days

Estimated Date of Completion.- May 2024

- End of Section 3 -

Environmental

4.0 Environmental

4.1 General

The objective of this section is to identify the proposed methods that will be employed to minimize potential impacts of noise, vibration, and air quality in the vicinity of the development.

4.2 Noise and Vibration Management

Normal work hours will occur within Culver City's allowable construction hours of 8:00 AM to 8:00 PM, Monday- Friday. There will be some Saturday work that will occur within the allowable hours of 9:00 AM to 7:00 PM. No work will be taking in place on Sundays unless a temporary use permit is provided upon city approval.

All subcontractors will be responsible for managing noise and vibration in accordance with their project specific Management Plans. Some mitigating measures will include, but not be limited to:

- Documentation of major noise-generating construction equipment and its noise levels
- Requiring all construction equipment to be operated with an exhaust muffler and sound control devices that meet or exceed those provided on the original equipment.
- Requiring proper maintenance of construction equipment to minimize noise emissions.
- Requiring stationary source equipment to be located the greatest distance from the public right-of-way.
- Requiring construction workers to be respectful of the surrounding neighborhood and keep non-construction related noise to a minimum prior to, during, and after allowed construction hours.

After hours work may be required for specific tasks in order to minimize impacts to pedestrians, vehicular traffic or in the interest of safety. Proposed work to occur outside of normal working hours include the following:

- Foundation and Deck Pour
- Tower Crane erection and dismantling
- Manlift erection and dismantling
- Scaffolding erection and dismantling
- Offsite improvements

In cases where after hour's work will be required, consultation with pertinent Culver City departments will occur prior to and works being scheduled. Businesses and surrounding residents will be given notification via email of the proposed after hours work prior to the starting said work including details of the work to be performed with an anticipated time required to undertake each activity. We do not foresee significant vibration generated by the construction that might impact adjoining properties.

Environmental

4.3 Dust Management and Erosion Control

Dust and Erosion control measures will be implemented as required and will comply with SCAQMD and Culver City regulations for controlling fugitive dust and Erosion. Measures that may be employed include:

- *Site Perimeter:* Erection of a temporary 6 ft. high chain link fence with attached windscreen at the site's perimeter. The fence will be moved and maintained as needed through the course of the project.
- *Demolition:* All trucks removing demolition materials from site will be loaded within the site perimeter and will be required to cover loads as deemed necessary for dust control.
- *Excavation:* Rumble strips at truck entry/exit ways, watering down working of stockpiles and surfaces as required, covering of stocks while minimizing piling of material, and use of street sweepers to maintain adjacent roadways.
- *Construction:* Maintain a high level of housekeeping to minimize likelihood of windblown dust.

- End of Section 4 -

5.0 Exhibit A

- 5.1 Exhibit A.1— Temporary Fencing Plan**
- 5.2 Exhibit A.2 — Pedestrian Routing**
- 5.3 Exhibit A.2A—Pedestrian Rerouting**
- 5.4 Exhibit A.3 — Site Logistics (Demolition & Grading)**
- 5.5 Exhibit A.4 — Site Logistics (Shoring)**
- 5.6 Exhibit A.5—Site Logistics (Concrete Pour Segments)**
- 5.7 Exhibit A.6 — Site Logistics (Tower Crane & Fixed Placement Booms)**
- 5.8 Exhibit A.7 — Site Logistics (Framing)**
- 5.9 Exhibit A.8 — Schedule**
- 5.9 Exhibit A.9 — Haul Routes**

Exhibit A.1 - Temporary Construction Fencing



PERIMETER CHAINLINK WITH WINDSCREEN

Construction Entrance / Exit VEHICLE GATE



Exhibit A.2 - Pedestrian Pre-Construction Routing



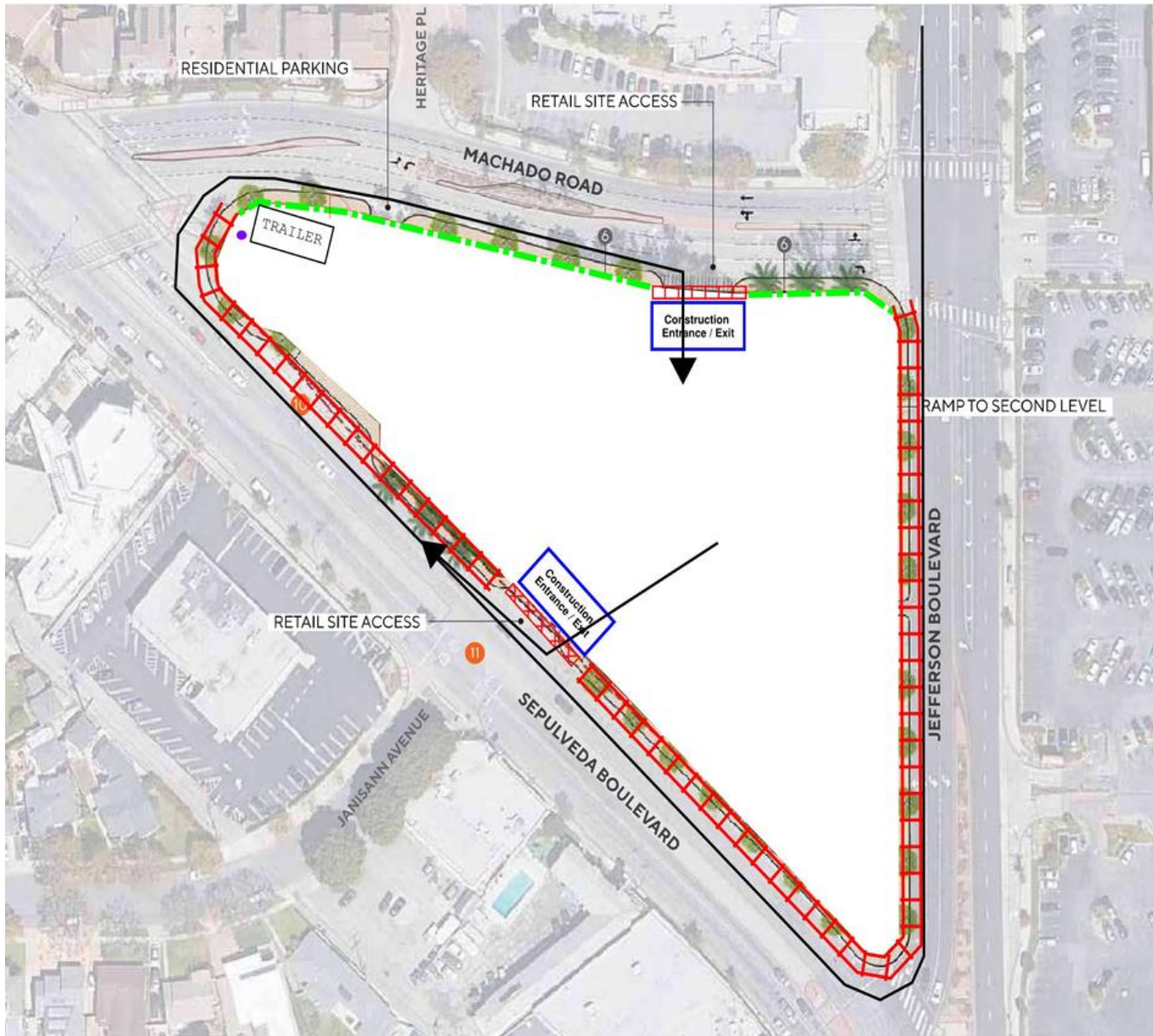
Exhibit A.2A - Pedestrian Rerouting











- - - PEDESTRIAN RE-ROUTING
- PEDESTRIAN BARRICADE & SIGNAGE
- TRAILER KPRS TRAILER
- HIGH CANOPY ENTRY & FLAG MAN FOR VEHICLE TRAFFIC



Exhibit A.3 - Site Logistics (Demolition/Grading)



	COVERED PEDESTRIAN AWNING
	PERIMETER CHAINLINK WITH WINDSCREEN
	VEHICLE GATE
	KPRS TRAILER
	HIGH CANOPY ENTRY
	TRUCK ROUTE
	PEDESTRIAN ENTRY GATE SITE CHECK-IN AREA/ SCREENING
	Temporary Power pole



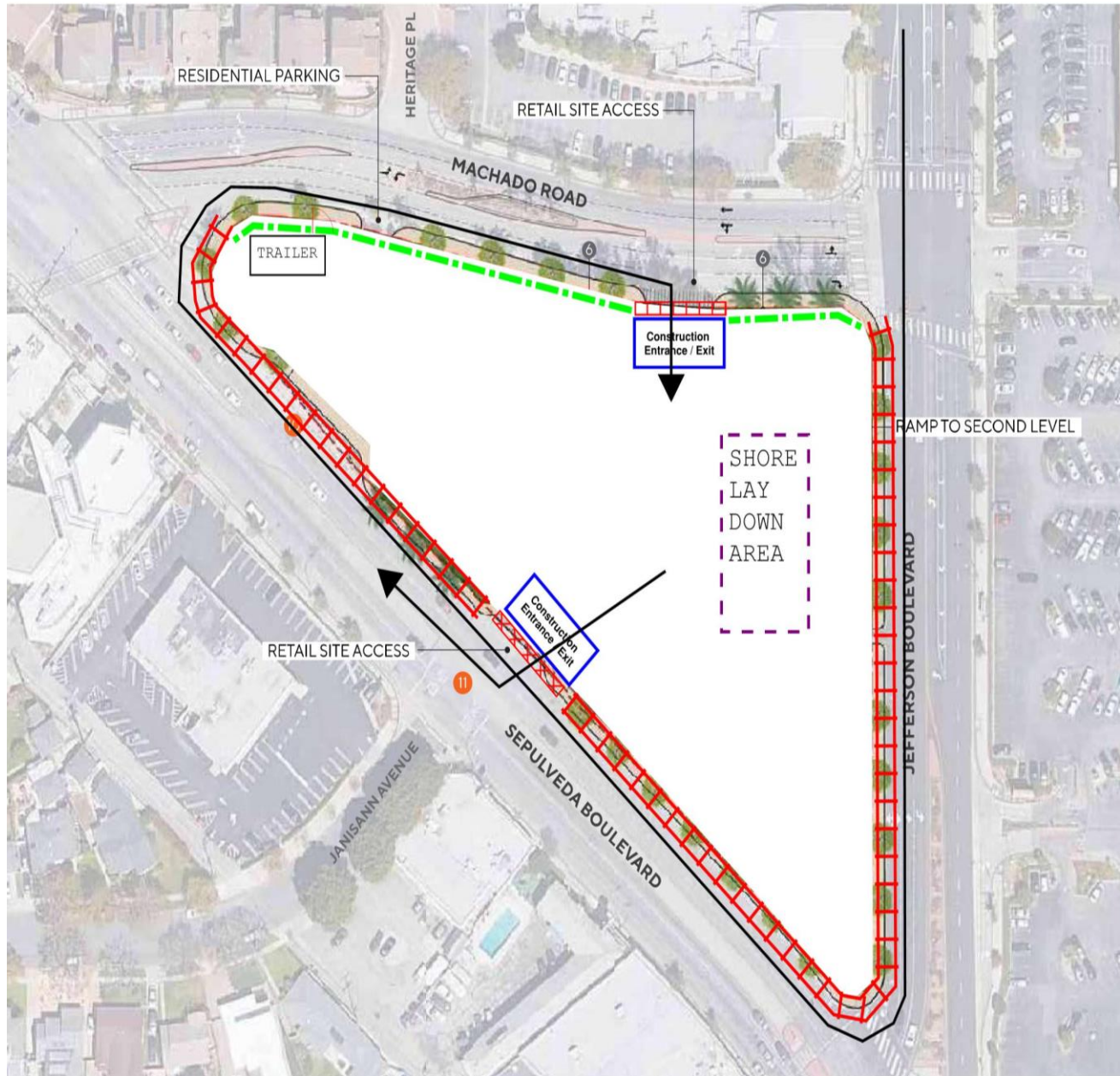
	
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Exhibit A.4 - Site Logistics (Shoring)











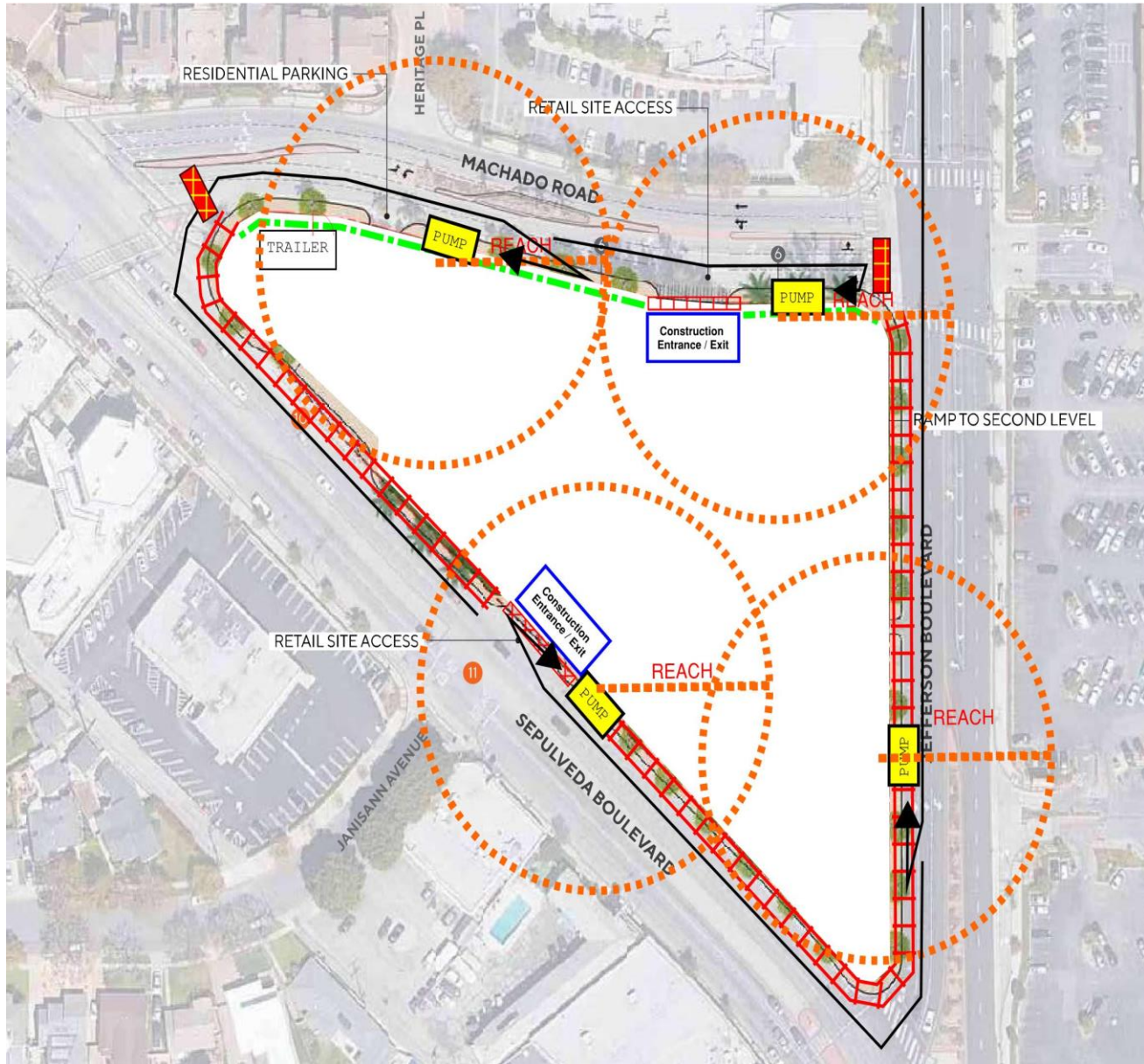
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-  PERIMETER CHAINLINK WITH WINDSCREEN
-  VEHICLE GATE
-  KPRS TRAILER
-  HIGH CANOPY ENTRY
-  SHORING LAYDOWN AREA
-  TRUCK ROUTE
-  PEDESTRIAN ENTRY GATE
SITE CHECK-IN AREA/
SCREENING



Exhibit A.5 - Site Logistics (Concrete Pour Segments)













-  COVERED PEDESTRIAN AWNING
-  PERIMETER CHAINLINK WITH WINDSCREEN
-  VEHICLE GATE
-  KPRS TRAILER
-  HIGH CANOPY ENTRY
-  CONCRETE PUMP
-  ROAD CLOSED DURING POUR DAYS
-  TRUCK ROUTE
-  BOOM REACH
-  PEDESTRIAN ENTRY GATE
SITE CHECK-IN AREA/
SCREENING



Exhibit A.6 - Site Logistics (Tower Crane & Fixed Placement Booms)

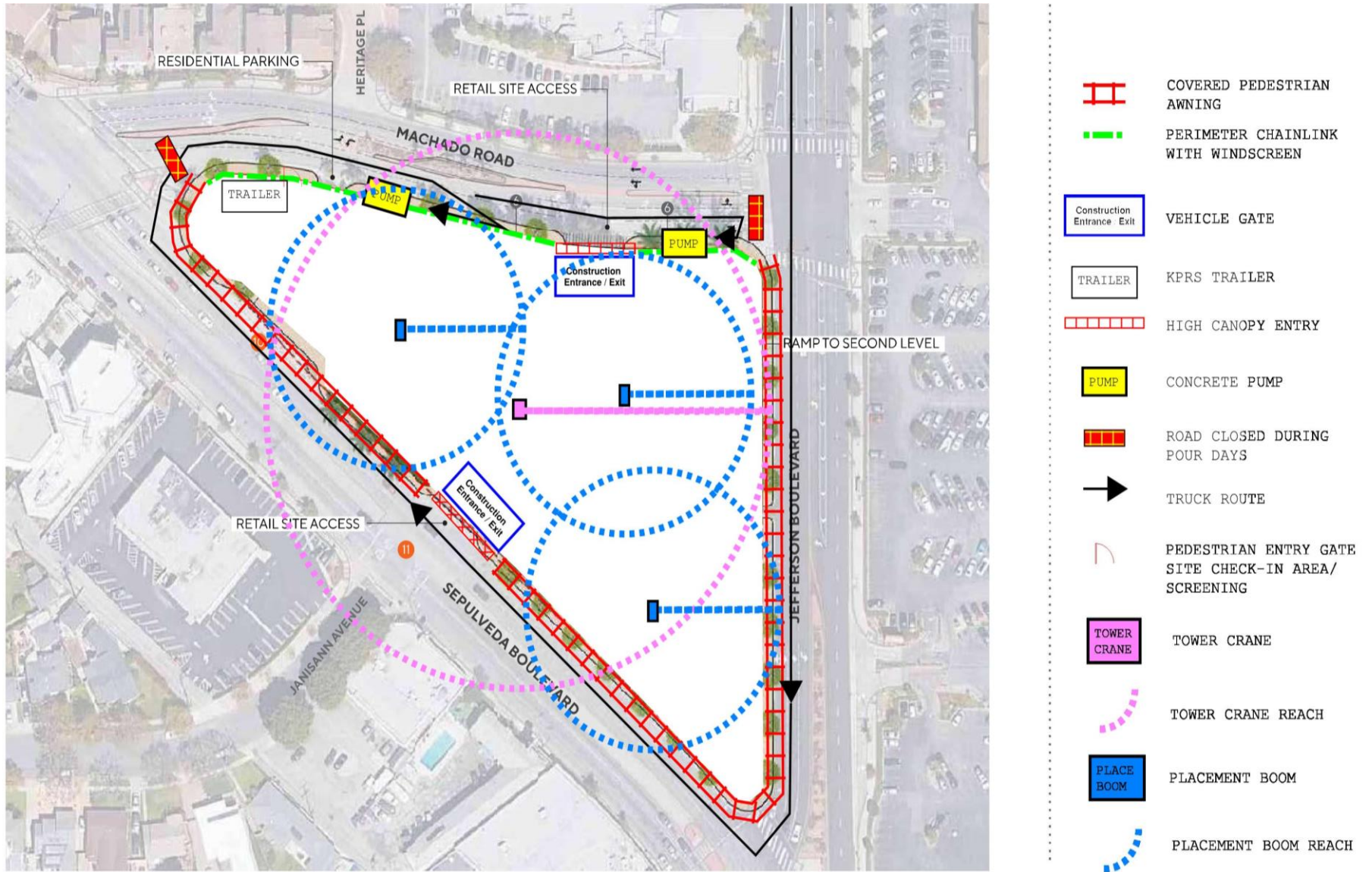
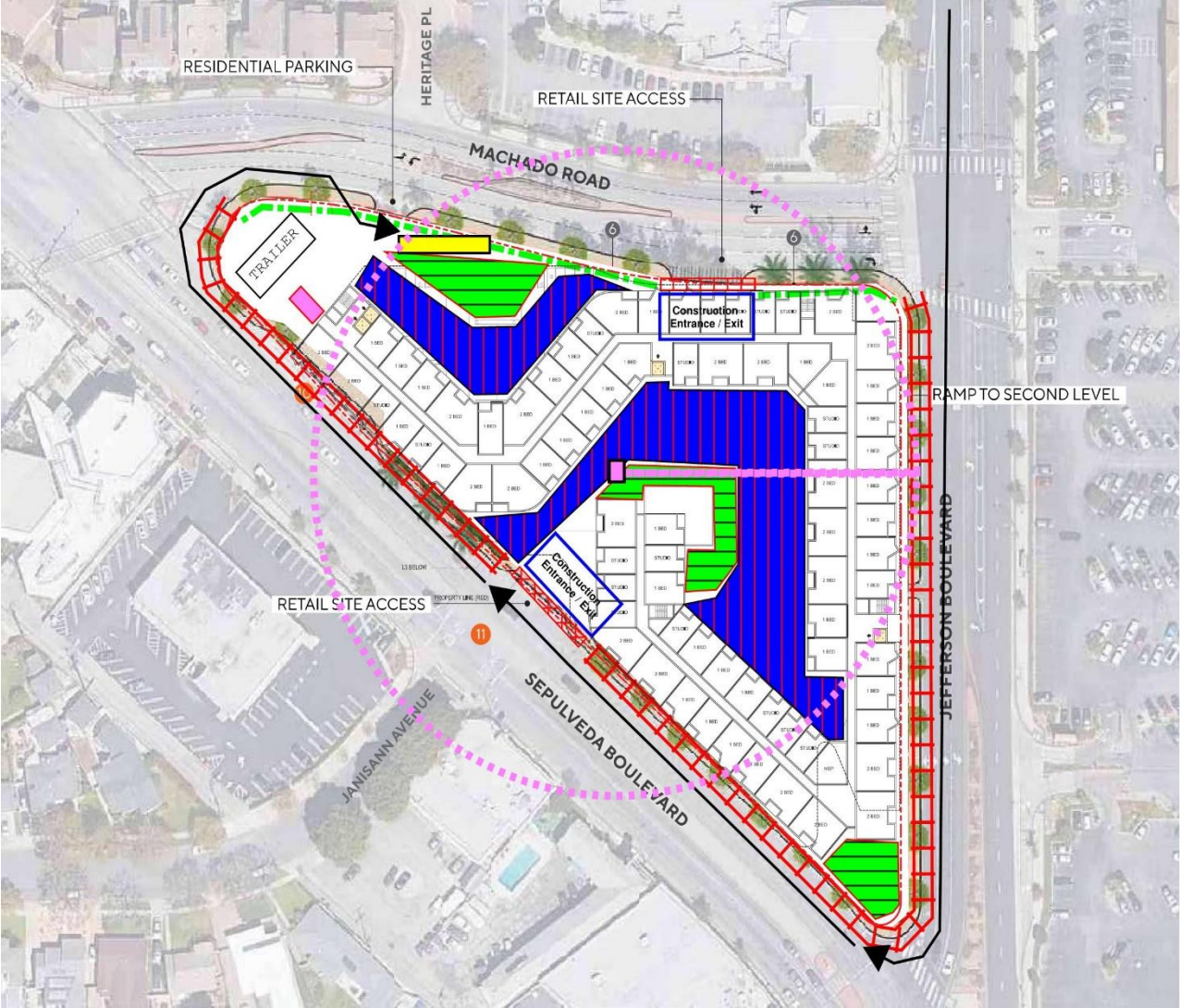


Exhibit A.7 - Site Logistics (Framing)

















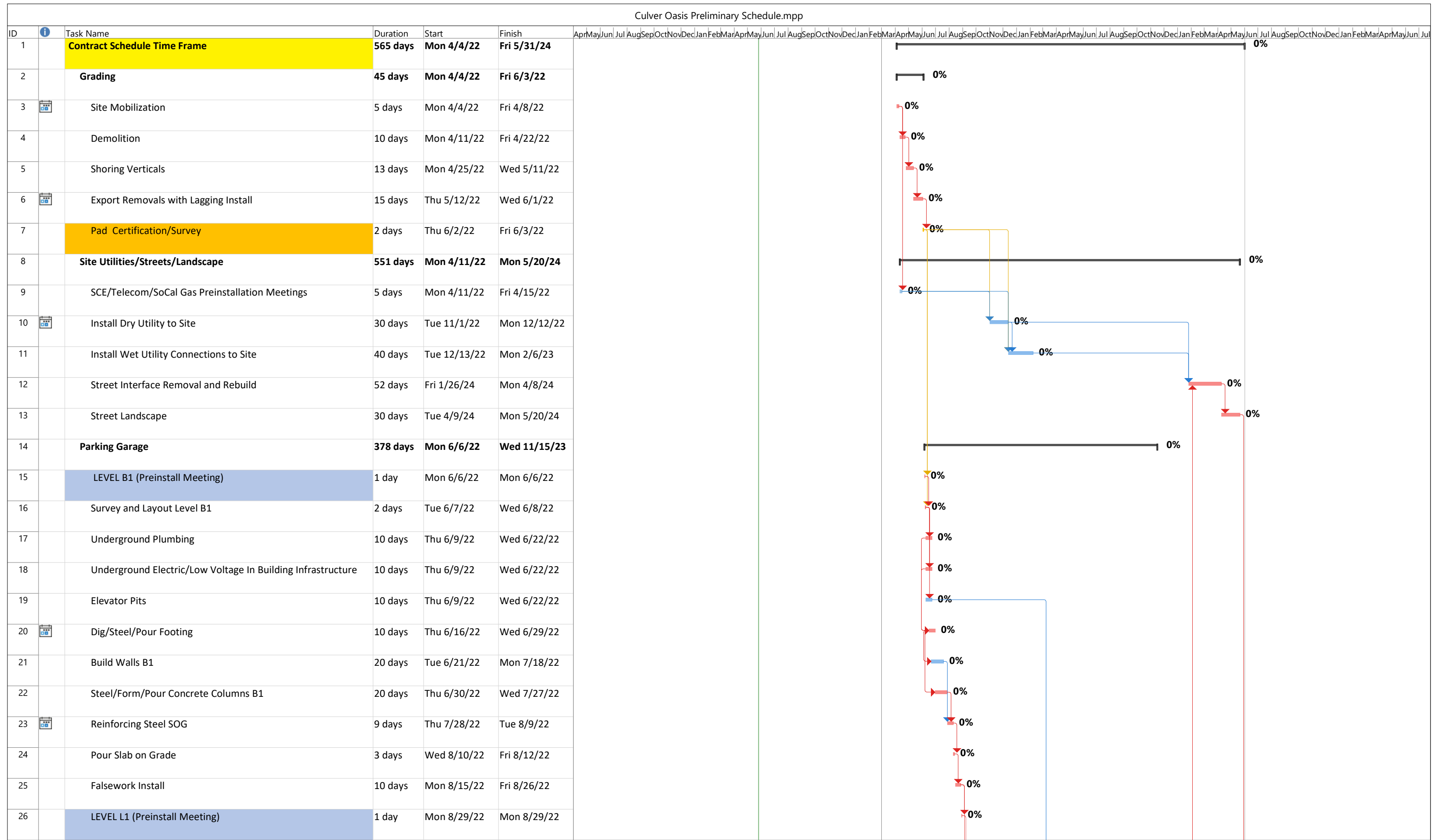
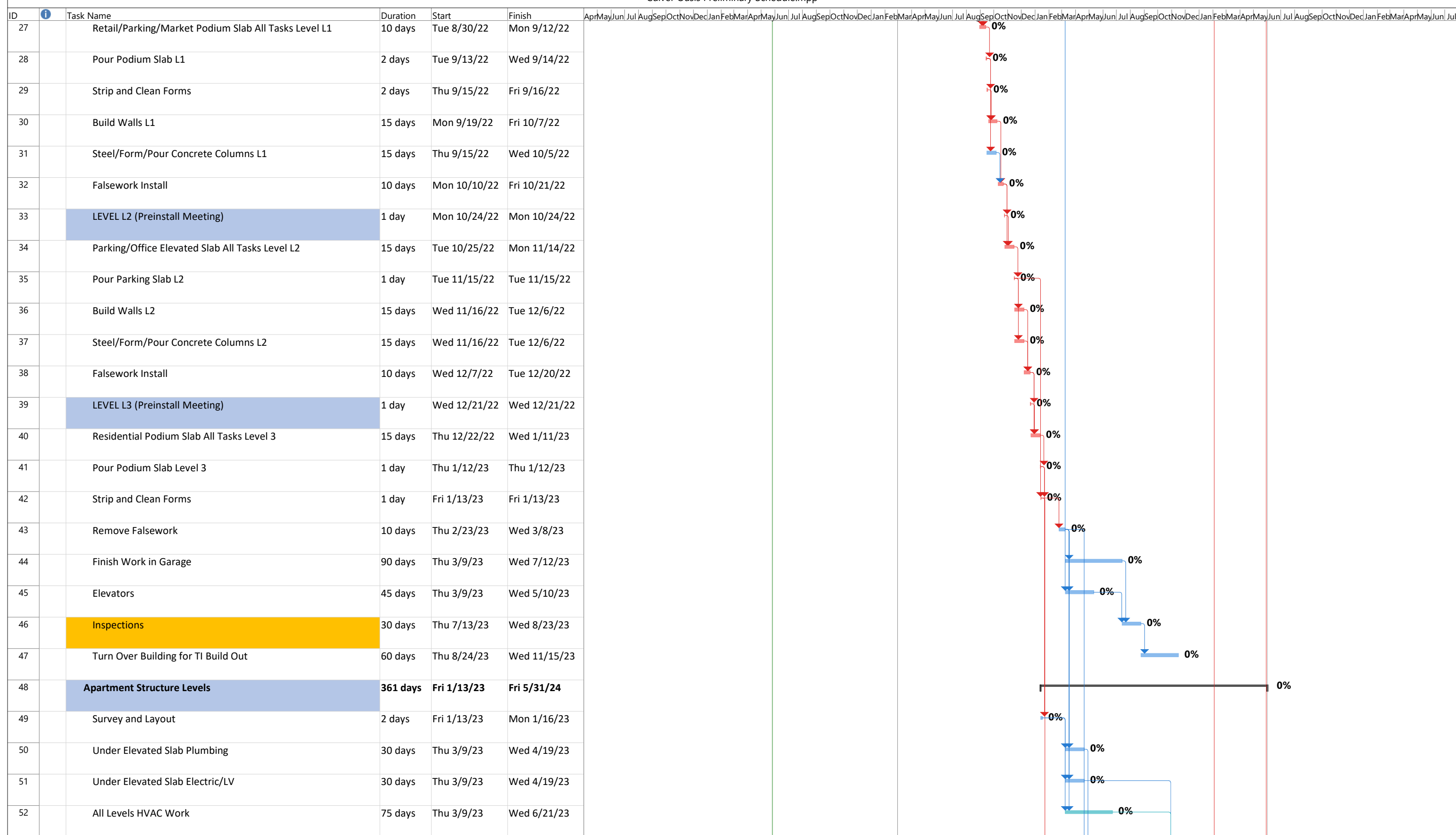
-  COVERED PEDESTRIAN AWNING
 -  PERIMETER CHAINLINK WITH WINDSCREEN
 -  VEHICLE GATE
 -  KPRS TRAILER
 -  HIGH CANOPY ENTRY
 -  MANLIFT/MATERIAL HOIST
 -  MANITOU LIFT DRIVE AREA
 -  STORAGE
 -  TRUCK OFFLOAD
 -  TRUCK ROUTE
 -  PEDESTRIAN ENTRY GATE
SITE CHECK-IN AREA/
SCREENING
 -  TOWER CRANE
 -  TOWER CRANE REACH
- 0' 80' 160' 

Exhibit A.8 Draft Construction Schedule



Culver Oasis Preliminary Schedule.mpp



Culver Oasis Preliminary Schedule.mpp

ID	Task Name	Duration	Start	Finish
79	Interior Finishes Cabinets/Finish Carpentry/Tops Level L4	25 days	Mon 10/30/23	Fri 12/1/23
80	Interior Finishes Cabinets/Finish Carpentry/Tops Level L3	25 days	Mon 12/18/23	Fri 1/19/24
81	Misc/Finishes Cabinets/Finish Carpentry/Tops Level L1	5 days	Tue 2/13/24	Mon 2/19/24
82	Painting Level Roof	4 days	Fri 1/12/24	Wed 1/17/24
83	Painting Level L5	20 days	Tue 2/20/24	Mon 3/18/24
84	Painting Level L4	20 days	Mon 12/4/23	Fri 12/29/23
85	Painting Level L3	20 days	Mon 1/22/24	Fri 2/16/24
86	Flooring Level L5	10 days	Tue 3/19/24	Mon 4/1/24
87	Flooring Level L4	10 days	Mon 1/1/24	Fri 1/12/24
88	Flooring Level L3	10 days	Mon 2/19/24	Fri 3/1/24
89	Flooring Level L1	10 days	Mon 2/19/24	Fri 3/1/24
90	MEPS Finish (Boilers, HVAC Units, Solar) Roof	20 days	Thu 1/18/24	Wed 2/14/24
91	MEPS Finish Level L5	15 days	Tue 4/2/24	Mon 4/22/24
92	MEPS Finish Level L4	15 days	Mon 1/15/24	Fri 2/2/24
93	MEPS Finish Level L3	15 days	Mon 3/4/24	Fri 3/22/24
94	MEPS Finish Level L2	3 days	Mon 3/25/24	Wed 3/27/24
95	MEPS Finish Level L1	3 days	Mon 3/25/24	Wed 3/27/24
96	Final Clean/Blinds Level L5	5 days	Tue 4/23/24	Mon 4/29/24
97	Final Clean/Blinds Level L4	5 days	Tue 4/30/24	Mon 5/6/24
98	Final Clean/Blinds Level L3	5 days	Tue 5/7/24	Mon 5/13/24
99	Final Clean Levels L1, L2, B1	5 days	Tue 5/14/24	Mon 5/20/24
100	Finish Inspections	5 days	Tue 5/21/24	Mon 5/27/24
101	KPRS Quality Control and Turn Over	29 days	Tue 4/23/24	Fri 5/31/24
102	TCO - Substantial Completion	1 day	Tue 5/28/24	Tue 5/28/24
103	CO - Final Governmental Approvals	3 days	Wed 5/29/24	Fri 5/31/24
104	KPRS Demobilization Date	0 days	Fri 5/31/24	Fri 5/31/24

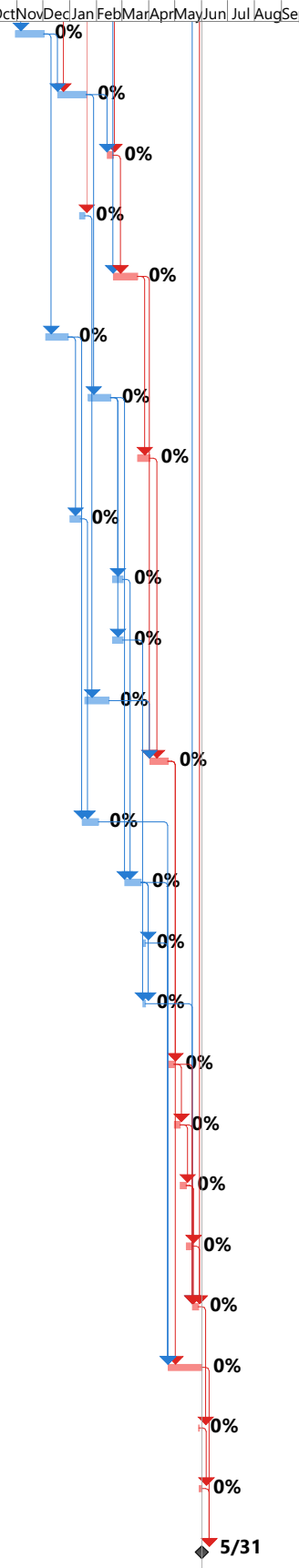


Exhibit A.9 – Haul Routes

