

**SUMMARY REPORT PURSUANT TO  
CALIFORNIA GOVERNMENT CODE SECTION 53083  
ON A  
AMENDED AND RESTATED PARKING LICENSE AGREEMENT  
BY AND BETWEEN  
THE CITY OF CULVER CITY  
AND  
CULVER PUBLIC MARKET, LLC**

The following “Summary Report” sets forth certain details of the proposed Amended and Restated Parking License Agreement (Parking Agreement) proposed to be executed by and between the City of Culver City, a municipal corporation (City) and Culver Public Market, LLC, a Delaware Limited Liability Company (Developer). This Summary Report describes how the economic development subsidy proposed to be provided under the terms of the Contract complies with the requirements imposed by California Government Code Section 53083 (Section 53083).

A number of terms are capitalized and defined within this Summary Report. Any capitalized terms in this Summary Report that are not herein defined have the same meaning as set forth in the Contract.

**BACKGROUND**

**Disposition and Development Agreement (DDA)**

On October 8, 2018, the Successor Agency to the Culver City Redevelopment (Successor Agency) and the Developer entered into a DDA for the conveyance of property that was assembled by the City of Culver City Redevelopment Agency (Agency) in 2007 using Property Tax Increment funds. This assembled property was transferred to the Successor Agency by operation of law when the Culver City Redevelopment Agency was dissolved on February 1, 2012. The properties owned by the Successor Agency can be described as follow:

1. Site A encompasses a total of approximately 53,022 square feet of land area, and includes the following properties:
  - a. 12403-12423 Washington Boulevard;
  - b. 4064 Colonial Avenue;

- c. 4063 Centinela Avenue; and
  - d. 4061 Centinela Avenue.
2. Site B encompasses approximately 19,736 square feet of land area, and includes the property located at 12337-12343 Washington Boulevard.

The Successor Agency-owned properties were subsequently conveyed on to the following entities:

1. An approximately 39,650 square foot portion of Site A was conveyed to the City. This site is identified as "Site A-1".
2. The approximately 13,372 square foot remaining balance of Site A, which is identified as "Site A-2", was conveyed to the Developer.
3. Site B, at 19,736 square feet was conveyed to the Developer.

Site A-2 and Site B are to be developed with the following uses:

1. An anchor retail tenant of approximately 12,300 square feet of leasable area; and
2. Inline shops and food service totaling approximately 13,700 square feet of leasable area.

### **Development and Construction Contract (Contract)**

Under the terms of the Contract, Site A-1 will be subdivided into a Public Parking Condominium and a Retail Condominium: <sup>1</sup>

1. The Public Parking Condominium will be developed with a 2-1/2-level parking structure that contains approximately 180 parking spaces.
2. The Retail Condominium will be transferred by the City to the Developer and developed with loading, storage, restrooms and other uses identified by the Developer.

The following Summary Report is based upon the information contained within the Contract and the Agreement. This Summary Report adheres to the restrictions imposed by Section 53083 on the City's provision of economic development subsidies.

---

<sup>1</sup> A condominium plan will be prepared and, if applicable, recorded in the Official Records of Los Angeles County for the purposes of legally separating the Public Parking Condominium and the Retail Condominium.

- I. **Identity of the Recipient of the Economic Development Subsidy:** This section provides the name and address of the Developer.
- II. **Project Description:** This section describes the scope of development of the Project.
- III. **Economic Development Subsidy:** This section details the economic development subsidy proposed to be provided, and the cost to the City associated with fulfilling the Contract and Parking Agreement terms.
- IV. **Schedule of Economic Development Subsidy:** This section describes the start and end dates and schedule for the economic development subsidy.
- V. **Public Purpose of Economic Development Subsidy:** This section describes the public purpose of the economic development subsidy.
- VI. **Tax Revenue Projected to be received by the City:** This section provides projections of the property tax, sales tax and business license tax revenues to be received by the City as a result of the proposed economic development subsidy.
- VII. **Job Creation:** This section provides estimates of the temporary and permanent jobs anticipated to be generated by the proposed economic development subsidy.

This Summary Report and the Parking Agreement are to be made available for public inspection prior to the approval of the Parking Agreement.

#### **I. IDENTITY OF THE RECIPIENT OF THE ECONOMIC DEVELOPMENT SUBSIDY**

The recipient of the economic development subsidy is:

Culver Public Market, LLC  
c/o Regency Centers Corporation  
Attention: Mr. John Mehigan  
915 Wilshire Boulevard, Suite 2200  
Los Angeles, California 90017

## **II. PROJECT DESCRIPTION**

The Contract requires the following to be developed (Project):

1. The Public Parking Condominium will be owned by the City. The Public Parking Condominium consists of the fee simple ownership interest in the 39,650 square foot Site A-1, and the Public Parking Improvements.
2. The following interests will be owned by the Developer:
  - a. The Retail Condominium, which consists of the airspace rights to the portion of Site A-1 that is improved with ancillary uses; and
  - b. The “Common Elements,” which are defined as all improvements located outside the boundaries of either the Public Parking Condominium and the Retail Condominium, other than structural elements, shared utility facilities, and other shared facilities.
3. The Public Parking Condominium will be developed with a 2-1/2-level parking structure that contains approximately 180 parking spaces that will be allocated as follows:
  - a. The private development being constructed on Site A-2 is required by the City’s parking code to be served by 137 parking spaces; and
  - b. The remaining 43 spaces are available to the general public.
4. The Retail Condominium will be developed with loading, storage, restrooms and other uses identified by the Developer.

## **III. ECONOMIC DEVELOPMENT SUBSIDY**

The City must provide an economic development subsidy to the Developer that is comprised of the following components:

### **A. Economic Development Subsidy: Contribution to the Public Parking Improvements**

The City is required to contribute \$6.6 million to the construction of the parking structure on Site A-2.. This component of the economic development subsidy was included in the Contract that was approved in 2019.

The economic subsidy associated with this contribution is calculated in the following table:

| Economic Development Subsidy to the Public Parking Improvements |                                                      |              |
|-----------------------------------------------------------------|------------------------------------------------------|--------------|
| I.                                                              | <u>Estimated Parking Structure Costs</u>             |              |
|                                                                 | Estimated Total Construction Cost                    | \$10,630,000 |
|                                                                 | Total Number of Parking Spaces                       | ÷ 180        |
|                                                                 | Estimated Cost Per Parking Space                     | \$59,060     |
|                                                                 | Spaces Available to the General Public               | x 43         |
|                                                                 | Estimated Cost for the Public Parking Spaces         | \$2,540,000  |
| II.                                                             | City Contribution to the Public Parking Improvements | \$6,600,000  |
| III.                                                            | <u>Estimated Economic Development Subsidy</u>        |              |
|                                                                 | City Contribution to the Public Parking Improvements | \$6,600,000  |
|                                                                 | (Less) Estimated Cost for the Public Parking Spaces  | (2,540,000)  |
|                                                                 | Total Estimated Economic Development Subsidy         | \$4,060,000  |

**B. Economic Development Subsidy: Public Parking Improvements Revenue Contribution**

Under the terms of the executed Parking License Agreement, the City and the Developer agreed to set the parking rates each year based on the amount estimated to generate a breakeven between revenue and expenses. The proposed Parking Agreement provides for the City and the Developer to agree on a budget each year that sets the parking rates at an amount projected to achieve the following revenues:

1. The cost to manage and operate the parking structure;
2. Capital repairs costs incurred in excess of the amount available in the capital reserve fund;
3. A budgeted amount to be paid to the Developer to partially offset the increased cost being incurred by the Developer to construct the Project (Developer Assistance);
4. A budgeted amount to be paid to the City to partially offset the cost being incurred by the City (City Assistance); and

5. Contributions to a capital reserve fund.

Developer Assistance payments will be made each year until the earlier of:

1. The cumulative total of the payments equals \$15 million; or
2. The year in which the term of the Declaration of Covenants, Conditions and Restrictions (Condominium CC&Rs) expire.

**C. Other Economic Development Subsidies to the Project**

The following economic development subsidies were agreed to as part of the approval process for the Contract in 2019:

1. The City is required to waive the building permit fees associated with the Public Parking Improvements. These fees are currently estimated at \$18,000. This fee waiver was contemplated in the DDA.
2. The City will provide \$120,000 to the Developer in the form of cash assistance or fee waivers.
3. The City agreed to accept a corporate financial guarantee in place of a performance bond related to the construction of the Public Parking Improvements. This modification is anticipated to generate an \$80,000 savings to the Developer.

**D. Total Economic Development Subsidy**

The total expenditure of City funds and foregone parking revenue resulting from the economic development subsidy are presented in the following table:

| City Expenditures and Foregone City Revenues              |              |
|-----------------------------------------------------------|--------------|
| Contribution to the Public Parking Improvements           | \$4,060,000  |
| Building Permit Fees Waiver – Public Parking Improvements | 18,000       |
| Cash Assistance or Fee Waivers                            | 120,000      |
| Developer Savings – Corporate Financial Guarantee         | 80,000       |
| Foregone Parking Revenue                                  | 15,000,000   |
| Total City Expenditures and Foregone City Revenues        | \$19,278,000 |

#### **IV. SCHEDULE OF ECONOMIC DEVELOPMENT SUBSIDY**

##### **A. Upfront Economic Development Subsidy Components**

The following components of the economic development subsidy will be provided to the Developer in accordance with the terms set forth in the Contract and/or the proposed Parking Agreement:

1. In 2019, the City deposited the Contribution to Public Parking Improvements into an escrow account to be disbursed in accordance with the Disbursement Procedures set forth in the Contract;
2. Building permits fees waiver for the public parking improvements;
3. Cash assistance or fee waivers; and
4. Developer savings related to the corporate financial guarantee.

##### **B. Economic Development Subsidy Received Over Time**

The Parking Agreement allows the Developer to receive a 50% share of net parking revenue (up to a maximum amount of \$15 million) throughout the term of the Condominium CC&Rs. The term of the Condominium CC&Rs is set as follows:

1. The base term of the Condominium CC&Rs is set at 99 years.
2. The Condominium CC&RS will be renewed automatically for successive ten (10) year periods, unless members holding at least sixty-seven percent (67%) of the voting power of the Association vote not to automatically renew the term following the expiration of the initial term or the expiration of any extension period.

#### **V. PUBLIC PURPOSE FOR THE ECONOMIC DEVELOPMENT SUBSIDY**

The City Council of the City of Culver has determined that encouraging economic development along the West Washington Boulevard corridor serves an important public purpose. The development of the Public Parking Improvements required by the Contract will allow for the commercial development of Site A-2 and Site B at the intersection of West Washington Boulevard and Centinela Avenue.

Important goals and objectives that are satisfied by the development are:

1. Potential increases in private investment in properties along the West Washington Boulevard corridor as a result of this public investment in this catalytic Project;
2. Attraction of new retail and restaurant tenants to Culver City;
3. Increased number of visitors to Culver City, who will spend money on dining, retail and entertainment activities in Culver City;
4. Direct and indirect increases in revenues received by the City's General Fund; and
5. Increased employment through the additional jobs created by the Project.

#### **VI. TAX REVENUE PROJECTED TO BE RECEIVED BY THE CITY**

The commercial development proposed to be developed in Site A-2 and Site B is the beneficiary of the proposed economic development subsidy. Keyser Marston Associates, Inc. (KMA), the City's financial consultant prepared tax revenue projections for this proposed commercial development. The projections follow this Summary Report in Attachment I, and the results are summarized in the following tables:

| Total Tax Revenue to be Received by the City |                    |             |              |
|----------------------------------------------|--------------------|-------------|--------------|
|                                              | Years of Operation |             |              |
|                                              | 10                 | 20          | 30           |
| Property Tax                                 | \$606,000          | \$1,296,000 | \$2,138,000  |
| Sales Tax                                    | 3,399,000          | 7,966,000   | 14,104,000   |
| Business Tax                                 | 213,000            | 499,000     | 884,000      |
| Total                                        | \$4,218,000        | \$9,761,000 | \$17,126,000 |

| Net Present Value of the City Tax Revenue <sup>2</sup> |                    |             |             |
|--------------------------------------------------------|--------------------|-------------|-------------|
|                                                        | Years of Operation |             |             |
|                                                        | 10                 | 20          | 30          |
| Property Tax                                           | \$404,000          | \$654,000   | \$824,000   |
| Sales Tax                                              | 2,195,000          | 3,842,000   | 5,078,000   |
| Business Tax                                           | 137,000            | 241,000     | 318,000     |
| Total                                                  | \$2,736,000        | \$4,737,000 | \$6,220,000 |

## VII. JOB CREATION

It is estimated that 142 temporary jobs will be created during the construction period. At stabilized operation, it is estimated that the Project will generate approximately 200 jobs on site. It is not currently possible at this time to allocate the jobs would between full-time jobs and part-time jobs.

---

<sup>2</sup> The projected City tax revenues are discounted to present value using a 6% discount rate.

**ATTACHMENT I**

**STABILIZED CITY TAX REVENUE ESTIMATES (2023 \$)**

**SECTION 53083 REPORT**

**CITY TAX REVENUE ANALYSIS**

**CULVER CITY, CALIFORNIA**

ATTACHMENT I: APPENDIX A

SUMMARY TABLE  
SECTION 53083 REPORT  
CITY TAX REVENUE ANALYSIS  
CULVER CITY, CALIFORNIA

I. **Stabilized Tax Revenue Estimates (2023 \$)**

|                             |                  |
|-----------------------------|------------------|
| Property Tax Revenue        | \$48,300         |
| Sales Tax Revenue           | 263,400          |
| Business Tax Revenue        | 16,500           |
| <b>Total Annual Revenue</b> | <b>\$328,200</b> |

II. **Years 2023 - 2034**

| A.                   | Total |                    |
|----------------------|-------|--------------------|
| Property Tax Revenue |       | \$606,000          |
| Sales Tax Revenue    |       | 3,399,000          |
| Business Tax Revenue |       | 213,000            |
| <b>Total Revenue</b> |       | <b>\$4,218,000</b> |

|                               |                               |                    |
|-------------------------------|-------------------------------|--------------------|
| <b>B.</b>                     | <b>NPV @ 6% Discount Rate</b> |                    |
| Property Tax Revenue          |                               | \$404,000          |
| Sales Tax Revenue             |                               | 2,195,000          |
| Business Tax Revenue          |                               | 137,000            |
|                               |                               | <hr/>              |
| <b>NPV @ 6% Discount Rate</b> |                               | <b>\$2,736,000</b> |

III. **Years 2023 - 2044**

|                      |              |                    |
|----------------------|--------------|--------------------|
| <b>A.</b>            | <b>Total</b> |                    |
| Property Tax Revenue |              | \$1,296,000        |
| Sales Tax Revenue    |              | 7,966,000          |
| Business Tax Revenue |              | 499,000            |
| <b>Total Revenue</b> |              | <b>\$9,761,000</b> |

|                               |                               |                    |
|-------------------------------|-------------------------------|--------------------|
| <b>B.</b>                     | <b>NPV @ 6% Discount Rate</b> |                    |
| Property Tax Revenue          |                               | \$654,000          |
| Sales Tax Revenue             |                               | 3,842,000          |
| Business Tax Revenue          |                               | 241,000            |
|                               |                               | <hr/>              |
| <b>NPV @ 6% Discount Rate</b> |                               | <b>\$4,737,000</b> |

IV. **Years 2023 - 2054**

|                      |              |                     |
|----------------------|--------------|---------------------|
| <b>A.</b>            | <b>Total</b> |                     |
| Property Tax Revenue |              | \$2,138,000         |
| Sales Tax Revenue    |              | 14,104,000          |
| Business Tax Revenue |              | 884,000             |
| <b>Total Revenue</b> |              | <b>\$17,126,000</b> |

|           |                               |                    |
|-----------|-------------------------------|--------------------|
| <b>B.</b> | <b>NPV @ 6% Discount Rate</b> |                    |
|           | Property Tax Revenue          | \$824,000          |
|           | Sales Tax Revenue             | 5,078,000          |
|           | Business Tax Revenue          | 318,000            |
|           | <b>NPV @ 6% Discount Rate</b> | <b>\$6,220,000</b> |

ATTACHMENT I: APPENDIX B

ANNUAL CITY TAX REVENUES  
 STABILIZED CITY TAX REVENUE ESTIMATES (2023 \$)  
 SECTION 53083 REPORT  
 CITY TAX REVENUE ANALYSIS  
 CULVER CITY, CALIFORNIA

I. **Property Tax Revenue**

|                                    |                  |
|------------------------------------|------------------|
| Assessed Value                     | \$36,760,000     |
| Property Tax Rate                  | 1.0%             |
| <b>Total Property Tax Revenue</b>  | <b>\$367,600</b> |
| City Share of Property Tax Revenue | 13.13%           |

|                                  |                 |
|----------------------------------|-----------------|
| <b>City Property Tax Revenue</b> | <b>\$48,300</b> |
|----------------------------------|-----------------|

II. **Sales Tax Revenue**

A. Taxable Sales

|                                                |                        |
|------------------------------------------------|------------------------|
| Market Hall Space                              |                        |
| Sf of Building Area                            | 11,483 Sf              |
| Taxable Sales Per Square Foot of Leasable Area | <sup>1</sup> \$375 /Sf |
| Taxable Sales - Market Hall Space              | \$4,306,100            |
| Restaurant/Food Service Space                  |                        |
| Sf of Building Area                            | 15,352 Sf              |
| Taxable Sales Per Square Foot of Leasable Area | <sup>2</sup> \$700 /Sf |
| Taxable Sales - Restaurant/Food Service Space  | \$10,746,400           |
| <b>Total Taxable Sales</b>                     | <b>\$15,052,500</b>    |

|                                |       |
|--------------------------------|-------|
| B. City Share of Taxable Sales | 1.75% |
|--------------------------------|-------|

|                                |                  |
|--------------------------------|------------------|
| <b>Total Sales Tax Revenue</b> | <b>\$263,400</b> |
|--------------------------------|------------------|

III. **Business Tax Revenue**

A. Gross Sales

|                                  |                     |
|----------------------------------|---------------------|
| Market Hall                      |                     |
| Sf of Building Area              | 11,483              |
| Gross Sales /Sf of Building Area | \$500               |
| Total Gross Sales                | \$5,741,500         |
| Restaurant/Food Service          |                     |
| Sf of Building Area              | 15,352              |
| Gross Sales /Sf of Building Area | \$700               |
| Total Gross Sales                | \$10,746,400        |
| <b>Total Gross Sales</b>         | <b>\$16,487,900</b> |

|                                                   |      |
|---------------------------------------------------|------|
| B. Business Tax Rate (\$1.00/\$1,000 Gross Sales) | 0.1% |
|---------------------------------------------------|------|

|                                   |                |                 |
|-----------------------------------|----------------|-----------------|
| <b>Total Business Tax Revenue</b> | <b>Rounded</b> | <b>\$16,500</b> |
|-----------------------------------|----------------|-----------------|

<sup>1</sup> Assumes that 75% of the gross sales are taxable.

<sup>2</sup> Assumes that 100% of the gross sales are taxable.

ATTACHMENT I: APPENDIX C - TABLE 1

PROPERTY TAX REVENUE <sup>1</sup>

TAX REVENUE TO BE RECEIVED BY THE CITY

SECTION 53083 REPORT

CITY TAX REVENUE ANALYSIS

CULVER CITY, CALIFORNIA

|                   |    | Assessed Value | Total Property Tax Revenue | City Share of Property Tax Revenue |
|-------------------|----|----------------|----------------------------|------------------------------------|
| Year <sup>2</sup> |    |                |                            |                                    |
| 2023              |    | \$9,190,100    | \$91,901                   | \$12,067                           |
| 2024              |    | 27,570,300     | 275,703                    | 36,200                             |
| 2025              | 1  | 33,084,400     | 330,844                    | 43,440                             |
| 2026              | 2  | 40,168,645     | 401,686                    | 52,741                             |
| 2027              | 3  | 40,972,017     | 409,720                    | 53,796                             |
| 2028              | 4  | 41,791,458     | 417,915                    | 54,872                             |
| 2029              | 5  | 42,627,287     | 426,273                    | 55,970                             |
| 2030              | 6  | 43,479,833     | 434,798                    | 57,089                             |
| 2031              | 7  | 44,349,429     | 443,494                    | 58,231                             |
| 2032              | 8  | 45,236,418     | 452,364                    | 59,395                             |
| 2033              | 9  | 46,141,146     | 461,411                    | 60,583                             |
| 2034              | 10 | 47,063,969     | 470,640                    | 61,795                             |
| 2035              | 11 | 48,005,249     | 480,052                    | 63,031                             |
| 2036              | 12 | 48,965,354     | 489,654                    | 64,292                             |
| 2037              | 13 | 49,944,661     | 499,447                    | 65,577                             |
| 2038              | 14 | 50,943,554     | 509,436                    | 66,889                             |
| 2039              | 15 | 51,962,425     | 519,624                    | 68,227                             |
| 2040              | 16 | 53,001,673     | 530,017                    | 69,591                             |
| 2041              | 17 | 54,061,707     | 540,617                    | 70,983                             |
| 2042              | 18 | 55,142,941     | 551,429                    | 72,403                             |
| 2043              | 19 | 56,245,800     | 562,458                    | 73,851                             |
| 2044              | 20 | 57,370,716     | 573,707                    | 75,328                             |
| 2045              | 21 | 58,518,130     | 585,181                    | 76,834                             |
| 2046              | 22 | 59,688,493     | 596,885                    | 78,371                             |
| 2047              | 23 | 60,882,263     | 608,823                    | 79,938                             |
| 2048              | 24 | 62,099,908     | 620,999                    | 81,537                             |
| 2049              | 25 | 63,341,906     | 633,419                    | 83,168                             |
| 2050              | 26 | 64,608,744     | 646,087                    | 84,831                             |
| 2051              | 27 | 65,900,919     | 659,009                    | 86,528                             |
| 2052              | 28 | 67,218,937     | 672,189                    | 88,258                             |
| 2053              | 29 | 68,563,316     | 685,633                    | 90,024                             |
| 2054              | 30 | 69,934,582     | 699,346                    | 91,824                             |

|                   | Total       | NPV <sup>3</sup> |
|-------------------|-------------|------------------|
| Years 2023 - 2034 | \$606,179   | \$404,000        |
| Years 2023 - 2044 | \$1,296,350 | \$654,000        |
| Years 2023 - 2054 | \$2,137,664 | \$824,000        |

<sup>1</sup> Based on a 1% property tax rate and a City share of 13.13%. The statutory increase of 2% per year is applied.

<sup>2</sup> The projection period starts during construction.

<sup>3</sup> Based on a 6% Discount Rate.

ATTACHMENT I: APPENDIX C - TABLE 2

OTHER REVENUE SOURCES <sup>1</sup>

TAX REVENUE TO BE RECEIVED BY THE CITY

SECTION 53083 REPORT

CITY TAX REVENUE ANALYSIS

CULVER CITY, CALIFORNIA

| Year <sup>2</sup> |              | Sales Tax Revenue | Business Tax Revenue |
|-------------------|--------------|-------------------|----------------------|
| 2023              |              |                   |                      |
| 2024              |              |                   |                      |
| 2025              | 1            | \$296,459         | \$18,571             |
| 2026              | 2            | 305,353           | 19,128               |
| 2027              | 3            | 314,513           | 19,702               |
| 2028              | 4            | 323,949           | 20,293               |
| 2029              | 5            | 333,667           | 20,902               |
| 2030              | 6            | 343,677           | 21,529               |
| 2031              | 7            | 353,988           | 22,175               |
| 2032              | 8            | 364,607           | 22,840               |
| 2033              | 9            | 375,545           | 23,525               |
| 2034              | 10           | 386,812           | 24,231               |
| 2035              | 11           | 398,416           | 24,958               |
| 2036              | 12           | 410,369           | 25,706               |
| 2037              | 13           | 422,680           | 26,478               |
| 2038              | 14           | 435,360           | 27,272               |
| 2039              | 15           | 448,421           | 28,090               |
| 2040              | 16           | 461,873           | 28,933               |
| 2041              | 17           | 475,730           | 29,801               |
| 2042              | 18           | 490,002           | 30,695               |
| 2043              | 19           | 504,702           | 31,616               |
| 2044              | 20           | 519,843           | 32,564               |
| 2045              | 21           | 535,438           | 33,541               |
| 2046              | 22           | 551,501           | 34,547               |
| 2047              | 23           | 568,046           | 35,584               |
| 2048              | 24           | 585,088           | 36,651               |
| 2049              | 25           | 602,640           | 37,751               |
| 2050              | 26           | 620,719           | 38,883               |
| 2051              | 27           | 639,341           | 40,050               |
| 2052              | 28           | 658,521           | 41,251               |
| 2053              | 29           | 678,277           | 42,489               |
| 2054              | 30           | 698,625           | 43,764               |
| Years 2023 - 2034 |              |                   |                      |
| Total             |              | \$3,398,570       | \$212,895            |
| NPV               | <sup>3</sup> | \$2,195,000       | \$137,000            |
| Years 2023 - 2044 |              |                   |                      |
| Total             |              | \$7,965,965       | \$499,007            |
| NPV               | <sup>3</sup> | \$3,842,000       | \$241,000            |
| Years 2023 - 2054 |              |                   |                      |
| Total             |              | \$14,104,161      | \$883,518            |
| NPV               | <sup>3</sup> | \$5,078,000       | \$318,000            |

<sup>1</sup> See ATTACHMENT I: APPENDIX B for base year estimates in 2023 dollars. The base year estimates are escalated at 3.0% per year for three years to reach the projected revenues in 2025. Annual inflation at 3.0% thereafter is applied in the projections.

<sup>2</sup> The projection period starts in the first year of operation. The cash flow is discounted back to 2023 for NPV purposes.

<sup>3</sup> Based on a 6% Discount Rate.